



**Resources Department
Town Hall, Upper Street, London, N1 2UD**

AGENDA FOR THE POLICY AND PERFORMANCE SCRUTINY COMMITTEE

Members of the Policy and Performance Scrutiny Committee are summoned to a Virtual meeting to be held remotely by Zoom on **1 March 2021 at 7.00 pm.**

Link to the meeting: <https://weareislington.zoom.us/j/98349494849>

Enquiries to : Peter Moore
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Despatched : 19 February 2021

Membership

Councillors:

Councillor Theresa Debono (Chair)	Councillor Sara Hyde
Councillor Troy Gallagher (Vice-Chair)	Councillor Clare Jeapes
Councillor Santiago Bell-Bradford	Councillor Matt Nathan
Councillor Sheila Chapman	Councillor Michael O'Sullivan
Councillor Jilani Chowdhury	Councillor Angela Picknell
Councillor Vivien Cutler	Councillor Dave Poyser
Councillor Osh Gantly	Councillor Caroline Russell
Councillor Gary Heather	Councillor Nick Wayne

Substitutes:

Councillor Roulin Khondoker	Councillor Joe Caluori
Councillor Claudia Webbe	Councillor Andy Hull
Councillor John Woolf	Councillor Anjna Khurana
Councillor Janet Burgess MBE	

Quorum is 4 Councillors

A. Formal Matters

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1. Apologies for Absence
2. Declaration of Substitute Members
3. Declarations of Interest

If you have a **Disclosable Pecuniary Interest*** in an item of business:

- if it is not yet on the council's register, you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent;
- you may **choose** to declare a Disclosable Pecuniary Interest that is already in the register in the interests of openness and transparency.

In both the above cases, you **must** leave the room without participating in discussion of the item.

If you have a **personal** interest in an item of business **and** you intend to speak or vote on the item you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent but you **may** participate in the discussion and vote on the item.

***(a) Employment, etc** - Any employment, office, trade, profession or vocation carried on for profit or gain.

(b) Sponsorship - Any payment or other financial benefit in respect of your expenses in carrying out duties as a member, or of your election; including from a trade union.

(c) Contracts - Any current contract for goods, services or works, between you or your partner (or a body in which one of you has a beneficial interest) and the council.

(d) Land - Any beneficial interest in land which is within the council's area.

(e) Licences- Any licence to occupy land in the council's area for a month or longer.

(f) Corporate tenancies - Any tenancy between the council and a body in which you or your partner have a beneficial interest.

(g) Securities - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

This applies to all members present at the meeting.

4. Minutes of the previous meeting
5. Chair's Report

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6. Public Questions

For members of the public to ask questions relating to any subject on the meeting agenda under Procedure Rule 70.5. Alternatively, the Chair may opt to accept questions from the public during the discussion on each agenda item.

B.	Items for Call-In (if any)	Page
C.	Scrutiny and Monitoring Reports	Page
1.	COVID 19 Update - To follow	
2.	Presentation Executive Member Finance and Performance	7 - 26
3.	Performance Management - Presentation - Verbal	
4.	Financial Monitoring	27 - 56
D.	Discussion Items (if any)	Page
E.	Monitoring Recommendations of Scrutiny Committees, Timetable for Topics, Work Programme and Forward Plan	Page
F.	Report of Review Chairs	Page
G.	Urgent Non-Exempt Matters	
	Any non-exempt items which the chair agrees should be considered urgently by reason of special circumstances. The reason for urgency will be agreed by the Chair and recorded in the minutes.	
H.	Exclusion of Public and Press	
	To consider whether, in view of the nature of the business in the remaining items on the agenda any of them are likely to involve the disclosure of exempt or confidential information within the terms of the access to information procedure rules in the constitution and if so, whether to exclude the press and public during discussion thereof.	
I.	Exempt Items for Call-In (if any)	Page
J.	Exempt Items	

The public may be excluded from meetings whenever it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that exempt information would be disclosed.

K. Other Business

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The next meeting of the Policy and Performance Scrutiny Committee will be on 25 March
2021

Please note all committee agendas, reports and minutes are available on the council's website: www.democracy.islington.gov.uk

London Borough of Islington

Policy and Performance Scrutiny Committee - 28 January 2021

Non-confidential minutes of the Virtual meeting of the Policy and Performance Scrutiny Committee on 28 January 2021 at 7.00 pm.

Present: **Councillors:** Debono (Chair), Gallagher (Vice-Chair), Bell-Bradford, Chapman, Chowdhury, Cutler, Gantly, Heather, Hyde, Jeapes, Nathan, O'Sullivan, Picknell, Poyser, Russell and Wayne

Also Present: **Councillors:** Safi-Ngogo, Lukes, Gill and O'Halloran

Councillor Theresa Debono in the Chair

246 APOLOGIES FOR ABSENCE (Item A1)

Councillor O'Sullivan for lateness

247 DECLARATION OF SUBSTITUTE MEMBERS (Item A2)

None

248 DECLARATIONS OF INTEREST (Item A3)

None

249 MINUTES OF THE PREVIOUS MEETING (Item A4)

RESOLVED:

That the minutes of the meeting of the Committee held on 3 December 2020 be confirmed and the Chair be authorised to sign them

250 CHAIR'S REPORT (Item A5)

None

251 PUBLIC QUESTIONS (Item A6)

The Chair outlined the procedure for Public questions

252 COVID 19 UPDATE (Item C1)

Councillor Sue Lukes, Executive Member Community Safety and Pandemic Response was present, together with Linzi Roberts Egan, Chief Executive

During consideration of the report the following main points were made –

- Since March Council's emergency contingency plans have been routinely revised and updated for each service to ensure effective management of the pandemic in Islington. The Borough Emergency Control Centre continues to operate, together with the Islington Outbreak Control Board, together with the Fairer Together Partnership

Policy and Performance Scrutiny Committee - 28 January 2021

- Testing – the Assembly Hall test centre opened in December to provide Lateral Flow testing and in January the Vibast Centre opened in EC1V with the Arsenal Community Hub. From 18 January testing capacity across the 3 sites has increased to 10000-14000 per week and two further sites are planned
- Vaccination roll out – continue to work closely with neighbouring boroughs, and locally two primary care delivery sites Hanley and Bingfield opened in December 2020 focusing on vaccinations at present for the over 80's. All acute hospitals across the borough have vaccine supply and are focused on health staff and outpatients. In addition roving teams have been launched and are focused on care home residents and staff. A mass vaccination site is ready, based at the Business Design Centre, and is planned to go live in February. As part of an initial wave of pharmacy led vaccination centres, planning is underway to assess the feasibility of a site at ARC Centre, and if this proceeds it will fill a geographical gap in local provision
- Communication – continued to communicate extensively with residents, businesses and staff using a range of channels to reach target audiences. This has meant responding at pace to last minute Government guidance
- Test and Trace support – the service operates 9.00 a.m – 5.00 p.m. 7 days a week, and brings together a range of services. Since March the We are Islington service has assisted over 15000 people, including help with food, financial assistance, medication support, fuel support and welfare concerns. In addition, We are Islington worked with NHS, Adult Social Care and Housing to design and implement a new Integrated Hospital Discharge Pathway as part of the We are at Islington offer. Discussions are underway to develop a similar offer to further support the NHS by preventing unnecessary hospital admissions and facilitating recovery of residents in the community
- Workforce data and support – The percentage of staff unable to work peaked on 22 December at 23%, but this dropped to 21% in early January 2021. The percentage of staff working on site has remained approximately 30-40% throughout this period. On average 80.5% of critical services reported performing as normal
- Public Health impacts – Islington came out of the second lockdown in early December with an average of 250 confirmed cases, and a positivity rate of 5-6%. Confirmed infections rose rapidly throughout December reaching a range of 1800-2000 per week and a positivity rate of 25% or higher. Noted that the underlying rate of infection would have been higher than this, as many infections are asymptomatic. Cases fell in the second week of January to 1400 with the positivity rate declining to 18.5%. However pressure on hospitalisations has increased, with cumulative deaths since March being 182 since March last year, however with increased hospitalisations fatalities may increase. The Committee noted that the figures contained in the report were now updated and since compilation of the report and in the current week positive cases of infection had fallen to just under 1000, with 25 deaths
- Continue to monitor and take action to prevent disproportionate impact of COVID 19 on BAME residents. Live analysis takes place of PCR testing against positivity of tests by ethnicity, and engagement is taking place with community members and faith leaders, by a range of tools
- Virtual training is now available to front line staff and volunteers to better support residents and is actively targeted at BAME voluntary sector organisations and faith leaders, and pre-existing strong partnerships with the community have paid dividends
- Concern was expressed that London is vaccinating less people than the rest of the country, and that this was not acceptable. It was stated that work is taking place to attract volunteers, in collaboration with other Local Authorities, however many residents had had difficulty with the NHS portal in enabling them to volunteer

Policy and Performance Scrutiny Committee - 28 January 2021

- In response to a question as to the May GLA and local by-elections, it was stated that if these were to proceed, this would place great logistical difficulties in resourcing and also difficulties with social distancing requirements. It was felt that it is unlikely that the elections would go ahead in the current circumstances but that Members would be kept informed
- In relation to whether there had been an increase in the use of food banks during the pandemic, and the demographic of use and it was stated that this information would be provided following the meeting
- Reference was made to the vaccination of the BAME population and the lower uptake and enquired the action being taken to address this. It was stated that work is taking place to influence the specific communities where take up is low to increase vaccination rates in these groups. Work is taking place with faith leaders, community groups and Mosques
- Lateral flow tests have been introduced and there is a high take up from the BAME community, and prioritisation is being given to residents who have to go to work and secondary/primary school pupils

RESOLVED:

That the report be noted, and that the information requested above in relation to increase in use of food banks be circulated to Members of the Committee

The Chair thanked Councillor Lukes and Linzi Roberts – Egan for attending

253

ANNUAL BUDGET 2021/22 (Item C2)

Councillor Satnam Gill, Executive Member Finance and Performance was present for consideration of this report, and was accompanied by David Hodgkinson, Director of Corporate Resources

During consideration of the report the following main points were made –

- Welcomed the proposed Budget for 2021/22. Despite a shortfall in government funding for COVID pandemic costs and 10 years of reduced funding due to government austerity measures, the committee congratulated the Executive Member Finance and Performance, and officers, for achieving a balanced budget under difficult circumstances
- Noted that there is a projected funding gap of £34m over the next 3 years, which will need to be addressed in the medium term financial strategy
- Welcomed the Council house building programme to provide 550 new homes, the investment in targeted youth support, and the commitment to invest £17m in a 'greener/cleaner' economy and in measures to achieve zero net carbon zero by 2030
- Noted that, although there is confidence that the Budget for the next 12 months would be balanced, there are risks to the Budget in future years particularly in relation to the Collection Fund (Council Tax and Business Rates) due to the impacts of the COVID pandemic on employment and businesses

- Noted that, in future years, the Budget could also be adversely affected by factors such as increased costs in Adult Social Care, Children’s Social Care, loss of parking income, and ongoing costs arising from the impact of COVID
- Noted that the Council needed to plan for these future pressures, and to increase reserves, where possible, to ensure against pressures on the Budget in future years
- Noted that Council Tax (excluding the Mayor’s precept) would be increasing by 4.99%, which would increase Band D Council Tax by £1.17 per week, and for those residents on Council Tax support by 10p per week
- Reference was made to the Resident Impact Assessment (RIA), and that consideration should be given to the digital divide between certain sections of residents in the borough and that this should be included in the RIA in future, as this impacted on inequality in the Borough. This is particularly relevant in the current COVID pandemic, especially in relation to online learning for children in the borough. Councillor Gill stated that this could be considered by the Executive
- Concern was expressed that it is unfair that Council tenants are facing increased charges to park on Council estates, whilst owners of larger electric vehicles were not facing comparable increases in charges. Councillor Gill indicated that this issue could be considered in future, in consultation with the Executive Member for Housing and Development and the Executive Member for Environment and Transport
- The explanations for the savings proposals in relation to sexual health and alcohol and drug abuse services were noted

RESOLVED:

That the above comments be forwarded to the Executive for consideration

The Chair thanked Councillor Gill and David Hodgkinson for attending

254

PERFORMANCE REPORT - QUARTER 2 (Item C3)

Councillor Satnam Gill, Executive Member Finance and Performance and Ayesha Hakim Rahman, Head of Strategy and Change were present for discussion of the Quarter 2 Well Run Council item

Councillor Sue Lukes, Executive Member for Pandemic Response, and Keith Stanger, Service Manager for Community Safety and Crime Reduction

During consideration of the report the following main points were made –

Well Run Council

- A Member enquired as to the profile/demographic of those residents in arrears on Council Tax, and also of businesses in business rate arrears

Crime Statistics

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- Noted that the crime statistics had improved however there was no room for complacency given the recent tragic death of a young person
- Good work has taken place in relation to domestic violence during lockdown, however there had been a rise in hate crime
- There had been positive multi agency work in crime hotspots
- A Member stated that drug crime has been rising, particularly in certain areas of the borough, and that CCTV when put in place alleviates the problem, however when it is removed the problem returns. Drug crime is also related to other forms of crime and there needed to be more action taken to identify and prosecute criminals
- Reference was made to the fact that drug dealing was linked to gang crime, and that residents did not feel safe, despite improving statistics. The lack of effective neighbourhood policing exacerbated this. It was stated that there is funding available to upgrade CCTV in the borough, and a mobile CCTV van would shortly be available. ASB is reducing due to better partnership working, however more residents were at home and this could be a reason for more crime being noticed. The CCTV offer in the borough is excellent in comparison to other boroughs, and that upgrades were taking place, with mobile CCTV being focused on hot spot areas. Police CCTV also is available, however sharing of information by the Police on these needs to be improved, and a multi-agency work approach taken
- It was noted that work is taking place in some hotspots and that the EC1 newsletter was being produced to increase local intelligence and to increase actions to combat crime, and inform residents of the work taking place
- In terms of neighbourhood policing it was stated that there had been an increase of new Police officers in the borough, however these were new officers just from training college, and they needed to understand how to interact with communities, and engage with local Ward Partnerships and Safer Neighbourhood Boards
- A Member referred to the huge increase in drug use/related crime in the EC1 area. This is affecting residents, particularly over the Xmas period in the Bunhill ward area. Concern was expressed that 14 people could have lost their lives, and that Peabody Housing Association, had failed to take appropriate action to address problems, and there needed to be more co-operation between Housing Associations and the Council. Incidents had been logged with the Council's Triage system and Peabody and no action had been taken. Residents had no confidence that crime was reducing, despite statistics showing that they had reduced. Communication with residents needed to be improved in order to improve local intelligence to deal with crime, and increase the confidence of residents. Drug dealing and crime in EC1 was not acceptable, and a cross-borough strategy was needed, as crime does not stop at borough boundaries
- Reference was made to trafficking/modern day slavery/far right crime, and that this should be included in future reports
- In response to a statement as to crime in Mildmay Ward, and that residents did not feel safe. Councillor Lukes stated that different patterns of behaviour were being exhibited during lockdown, however she was concerned at the lack of co-operation with some of the larger Housing Associations on criminality. Cross border work is also taking place with L.B.Hackney in relation to crime in Mildmay ward
- It was noted that Ward Partnerships and Ward Councillors would be provided in future with statistics on crime in their wards on a comparative basis

RESOLVED:

- (a) That details of modern day slavery/trafficking/far right crime be provided in future reports following discussion with the Executive Member Health and Social Care

- (b) That Councillor Gill be requested to provide the information requested above in relation to Council Tax/Business rates arrears to Members of the Committee

The Chair thanked Councillors Gill and Lukes and Keith Stanger and Ayesha Hakim Rahman for attending

255 FINANCIAL MONITORING - MONTH 8 (Item C4)

Councillor Gill, Executive Member Finance and Performance was present together with Paul Clarke, Director of Finance for this item

RESOLVED:
That the report be noted

The Chair thanked Councillor Gill and Paul Clarke for attending

256 MONITORING REPORT (Item)

RESOLVED:
That the report be noted and Members be informed of the date of the Committee to be held in May 2021

The meeting ended at 9.15 p.m.

CHAIR



ISLINGTON

Annual report: Executive Members for Finance & Performance

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Cllr Satnam Gill

Policy & Performance Scrutiny Committee 1st March 2021

Agenda Item C2

Overview of portfolio

Key areas of responsibility:

- Finance: including budget setting and monitoring, savings and transformation
- Revenues & Benefits: including collection of Council Tax and Business Rates, and administration of Housing Benefits and other financial support
- Welfare Reform: most notably, impact of Universal Credit
- Corporate Resources: Property and Capital Assets, Digital Services, Human Resources, Legal Services
- Democratic process: Democratic Services, Electoral Registration
- Resident facing services: Registration Services, Customer Services, Assembly Hall
- Compliance, Risk and Monitoring: Procurement, Information Governance, Audit and Risk, Performance

Finance – Looking Back

- Statutory financial reporting was a real success, the Council & Pension Fund accounts 2019/20 were clean and on time. More than half of all authorities were late.
- Covid-19 has cost us about £52m during 2020/21. After Government funding this leaves us with a shortfall of £8m. We are managing that through underspends across the council and other contingency funds available. This is an admirable position and results from a lot of hard work and good strategic financial planning enabling us to support residents in a sustainable way.
- Despite Covid19 hitting at the end of 2019/20 the General Reserve increased to £16m in line with our financially resilient strategy.
- The finance team has seen a large degree of upheaval during the year however the permanent Director of Finance has now been appointed and planning has begun to build a solid base going forward.
- The Pension Fund is leading the way in reducing its carbon footprint and how its investments impact on emissions
- The Pension Fund has performed well, despite a turbulent economic situation. It quickly recovered Covid losses and continues to exceed benchmark performance levels.

Financial Sustainability

- The Council has set out in its 2021/22 budget proposals including a capital programme to deliver 550 new homes, £17m of investment in tackling the climate crisis and additional investment in We Are Islington, our Resident Support Scheme, preventative services and creating jobs in the borough.
- To fund this we need to deliver £25m of savings in 2021/22.
- There is huge uncertainty over Islington's long-term funding. We are still awaiting the fair funding review and a longer term spending review.
- Irrespective of the distribution model, local government, London and Islington need a significant increase in funding from government to keep pace with increases in costs in social care, UASC and homelessness/No Recourse to Public Funds (NRPF) services
- There are a number of risks we are facing going forwards, business rates reductions, increasing needs of residents, ongoing impacts of the pandemic and the potential migration out of London impacting on our Census population.
- We must continue to tread a careful path of investing in our core priorities and adopting a safe and sustainable approach to our finances.

Internal Audit, Investigations and Risk Management

- The 2019-20 Internal Audit Annual Report, detailing outcomes of delivery of the 2019-20 Audit Plan, was presented to the Audit Committee in September 2020. An overall moderate assurance opinion was provided for the 2019-20 year (i.e. the Council's systems for control, risk and governance were generally adequate with some improvement required) .
- Delivery of the 2020-21 Internal Audit Plan has progressed well despite the audit team having to reconfigure its way of working due to the pandemic. An interim report was presented to Audit Committee on 25th January 2021.
- Bi-annual whistleblowing reports continue to be presented to the Audit Committee, with the last update presented in September 2020 and the next update tabled for March 2021. In addition, an annual fraud report was also presented to Audit Committee in September 2020.
- The last iteration of the Council's Principal Risk Report (PRR) was presented to the Audit Committee in September 2020. The next iteration will be discussed at Departmental Management Teams (DMTs) in March 2021 and at Corporate Management Board (CMB) in April 2021. The PRR will then be presented to the Audit Committee on 25th May 2021. The PRR outlines key risks to achieving the Council's objectives, and the actions the Council is taking to mitigate risk.
- The Risk Management function continues to play a key role in ensuring that risk identification forms part of the Council's decision-making processes. In the 20/21 year, given the all-encompassing impact of the pandemic, the Council's Risk Manager worked with DMTs and CMB to arrive at a risk profile for the Council in light of Covid 19. This has ensured that the Council continued to track key risks to achieving objectives, while engaging in the response to the pandemic.

Revenues

To date in 2020/21 we have:

- Collected over £364 million from Council Tax and Business Rates combined
- We paid Retail, Hospitality, Retail & Small Business Support Grants to 3,500 businesses worth over £57M in the Spring of 2020
- We have paid 2,500 COVID19 business support grants worth over £5M since October 2020
- We have 'exempted' 3,200 businesses from paying any business rates at all for 2020/21, reducing their bills collectively by £84M

The impact of COVID-19 has made 2020/21 an extraordinarily untypical year for income collection

Through lost jobs or reduced income (furloughs) many of our residents and households are struggling to find the money to keep up with their instalments.

Through loss of business income (resulting from closures, reduced demand and/or reduced capacity) many of our businesses are struggling to find the money to keep up with their instalments.

With the financial support we've provided to both residents and businesses we have helped many through these difficult times.

However, in line with the other London Boroughs we've experienced far lower collection rates as the result of the socio-economic impacts of this Covid-19 pandemic and currently we're predicting to collect 2%–2.5% less council tax and 5%-5.5% less in business rates than we had aimed for.

- Maintained the help available through our Council Tax Support Scheme, supporting over 26,000 households each month, and will continue the same level of support for 2021/22
- Continued our approach of ensuring a claim for Universal Credit is also treated as a claim for Council Tax Support when notified by the DWP, to make claiming Council Tax Support as easy as possible
- The council tax support hardship fund has been implemented, running through the duration of 2020/21. This has provided 22,557 households with up to £150 council tax relief, making a total package of additional support of £2,569m
- Increased the level and availability of support through our Residents Support Scheme, making 3,903 awards to date with a forecast spend to help low-income households of £2,004,000. Utilised the £325k DEFRA grant to support our RSS scheme
- Responded swiftly to Covid-19 by Increasing the value and availability of crisis awards through the Resident Support Scheme. The scheme has been opened up to direct referral and via contact through We Are Islington. The value of crisis awards paid has seen a 10 times increase on 2019/20
- Updated Housing Benefit/Council Tax support processes and resident information in light of Universal Credit and Covid19
- Completed 1,795 Housing Benefit full case reviews as part of a Housing Benefits Accuracy initiative

Welfare Reform / Universal Credit

- The number of residents making a claim for Universal Credit has increased by 148% during the Covid 19 period. The total number of UC claims now totals 32,339. We have liaised closely through the year with the DWP to ensure our residents are supported as much as possible with benefits claims and employment opportunities.
- Reported on updated progress on UC to the PPSC and continued our strategic oversight of UC through the UC board
- We will spend in excess of our Discretionary Housing Payments budget of £1,007m, providing the vital support to those residents who continue to be impacted by welfare reforms, that engage with us to try and improve their situation, like finding employment
- We have used our Covid Winter Grant allocation of £877k to support residents impacted by food & fuel poverty in a variety of ways. This includes help with food costs to free school meal eligible children, food costs help for households on housing benefit or council tax support with children younger than school age, plus supporting care leavers, NRPF and funding voluntary sector partners
- Launched a Pension Credit take up campaign achieving an additional £355K annual benefit entitlement plus £75K in backdated benefits, totalling £430K in additional annual benefit income for pensioners. In addition, ensuring over 100 pensioners aged over 75 can continue to receive a free TV licence
- Pro-actively identified households who require help with discretionary housing payments, claiming council tax support and claiming severe disability premium. We have supported these households to claim their full benefit entitlement
- Quickly implemented Test & Trace Support Payments from the 28/9/20. To date, £330k of support has been paid to Islington residents on low incomes who have seen a reduction in their income due to having to self-isolate. 1,400 applications have been processed. This much needed help has provided the support needed so that residents can self-isolate at the appropriate time

- New Corporate Asset Strategy agreed by Executive in March 2020 and has since led to the implementation of a new capital governance framework
- New Corporate Landlord Service and associated operating agreed and will be implemented from April 2021
- Invested in new corporate asset management system
- Significant growth in the Council's non-housing capital programme from 21/22 onward including a £3m repairs & modernisation fund
- Extensive work to create a Covid safe workplaces
- While Covid has impacted on capital delivery during the year, modernisation and improvement work has been delivered across the estate including commissioning and ongoing delivery of:
 - two new adventure playgrounds
 - repairs to a number of adult social care facilities
 - the WeAreCally project creating new community assets in Caledonian & Barnsbury wards
- Key strategic schemes are being developed for Vorley Rd and Finsbury Leisure Centre

Digital Services

- The year has been dominated by the Covid response requiring the creation of new services to residents and the significant transition from a working-on-site model to the new practices required to support remote working.
- The response to the crisis was fortuitously enabled by the completion of the work to move to computer-based telephony and Windows 10 laptops breaking the dependency on desk phones and on-site working. Lockdown provided an opportunity to quickly execute on a number of highly successful collaboration tools including Microsoft Teams and Zoom.
- The operations team constantly reconfigured the infrastructure to ensure staff had the necessary digital bandwidth to work effectively at a time when vendor partners were largely unavailable to assist.
- It is recognised that some applications – especially M3 which supports E&R, have technology debt and old architectures which do not perform well in a remote working situation. We continue to improve the efficiency and experience for staff until such time as we can migrate to more modern platforms.
- The applications teams supported the WeAreIslington initiatives to ensure there was technology support for the resident-centred initiatives and provided Chromebooks to support students. We also support staff and visitor through the “Test&Trace” QR code app to help keep staff safe.
- The future flexible working model is still uncertain, but with infrastructure lead times, Digital Services has commenced projects for Wi-Fi and networking to support a variety of working models on the basis that the pre-2020 work model will not return.
- The IT portfolio of projects is larger & stronger than it has ever been as we overcome technology debt and build new capability for the digital workplace and resident services.
- Digital Services, with the cooperation of all services, successfully defended a significant cyber attack in October 2020.

Human Resources

- Develop and rolled-out Covid workforce policy through partnership working with colleagues in Public Health, communications and health and safety, including regular engagement with trade unions.
- Developed a wellbeing hub to provide support and advice for staff (including Covid risk assessments), an improved reasonable adjustments framework and new absence procedure.
- Overseen the development of a new workforce equality plan following the recommendations made by the Race Equality Network under the Challenging Inequality Programme.
- Successfully identified and secured government funding for 27 internal Kickstart roles and 10 further roles with employers across the borough.
- Commissioned and designed a staff survey for completion during March 2021.
- Supported the Senior Leadership Team (SLT) restructure with professional advice, job evaluation support and recruitment planning.
- Introduced new grievance procedure following consultation with trade unions, ensuring clear separation from whistleblowing concerns.
- Introduced remote interviewing, DBS and onboarding to respond to the impact of Covid on recruitment.
- Held regular peer learning sessions for managers on key topics such as resilience, inclusion and belonging.
- Led the development of the draft CARE values through engagement with staff, TUs and staff networks, currently being finalised for launch before year-end.

Legal Services

Over the past year, the Legal Services team has:

- Implemented the new Caselines e-bundling system.
- Dealt with threatened judicial reviews mainly arising out of the Council's adults and housing functions.
- Purchased over 60 further properties for use as temporary accommodation for homeless persons.
- Undertaken casework and provided legal advice in house, covering the full range of the council's functions including adults, children, contracts, education, employment, environment, housing, litigation, planning, procurement, property and prosecutions.
- Advised Services proactively in relation to the multitude of Covid -19 legislation and guidance and won the leading case on hybrid court hearings. .
- Completed affordable workspace projects including Fonthill Road and City and Islington college.
- Settled sensitive employment matters to the council's advantage.
- Dealt with high profile court matters, including People Friendly Streets, Dixon Clark Court, Ocado Planning Permission.
- Continued to support delivery of the council's housing new build programme.
- Completed the new 4 year framework agreement for construction contracts up to an aggregate value of £1.2bn.

Committee Services / Decision Making:

- The pandemic unavoidably impacted on formal meetings, as meetings in person have been unlawful since 20 March 2020. Following the regulations coming into force on 4 April, papers for the first virtual meeting were published on 15 April and the meeting took place the following week. During April and May, Planning, Licensing, Executive and Audit meetings took place virtually and in June the full programme of meetings was re-established. All planned committee meetings are now taking place virtually. We are awaiting news from the government on virtual meetings after 7 May 2021 and are working with colleagues in Digital Services on a hybrid / webcasting meeting for the future. School appeals are taking place virtually.
- Scrutiny reviews were placed on hold for a short while but recommenced with the reinstatement of meetings in June and a number of reviews have now been completed.
- Support for officer key decisions was unaffected and 37 key decisions have been taken by officers since April 2020.

Member Support:

- Member support has witnessed a significant increase in casework and additional resource has been allocated.
- IT equipment and support has been provided to a number of members to enable them to work from home.

Other work: Work to improve and refresh corporate documents has restarted. The new Scheme of Authorisation and a new Code of Conduct for members are now going through the initial steps for approval.

Highlights for the past year include:

- Successful delivery of the first annual canvass under the new canvass reform legislation
- Excellent local data matching and data sharing within the council to assist with the new canvass reform legislation
- Several outreach programmes to increase registration in under registered groups such as private renters and students
- Most of the Electoral Services Team were redeployed to assist with the Covid-19 response

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Current projects

- Delivery of household notification letters to all households to increase registration and highlight option of postal voting in lead up to GLA elections
- Email campaign to 75,000 non-postal voters with guidance on how to apply for a postal vote and apply early messaging
- Delivery of the GLA elections in May 2021 along with any by-elections ensuring that they are delivered in a Covid safe way
- Following the Local Boundary review which introduced 17 new wards we will be undertaking a polling district review to divide wards into districts and designate new polling stations in time for the 2022 Local elections

Pandemic response:

- The Registration & Citizenship service has been working on the frontline throughout the pandemic and has sadly registered over 1,700 deaths of which over 400 were covid related.
- Staff have supported bereaved families and worked with the hospital mortuary, funeral directors, cemetery and faith groups to ensure that funerals are undertaken seamlessly and with dignity and respect.
- Booking systems were set up to operate telephone registrations and electronic transfer of burial & cremation forms to reduce face to face appointments.
- Contact with 750 wedding couples made to reschedule their ceremonies due to the pandemic.
- Over the summer months when restrictions were lifted the service was able to register a backlog of 1,600 births over the space of 10 weeks in the Assembly Hall.
- We also carried out 400 wedding ceremonies and naturalised 300 new British citizens in the same period

Current projects:

- Plans in place to accommodate surge in demand for weddings once restrictions are lifted (training staff, improving online systems and bespoke website).
- Preparing for the Marriage Schedule System which moves registration away from a paper-based system.

Customer Services and Assembly Hall

- Customer Services rose to the challenge of setting up and supporting residents through the We Are Islington offer alongside maintaining normal services
- Quickly enabled all Call Centre staff to work from home without interruption to services
- Made proactive contact with over 7700 shielded and clinically extremely vulnerable residents to identify any support needs
- Provided support to meet residents immediate COVID needs i.e., food parcel, energy top-ups and social care support
- Provided access to emergency services and help at the Customer Centre
- Increased referrals to RSS and IMAX to help address longer term issues of food and financial insecurity
- Launched a local test and trace service to support the national NHS Covid Test and Trace service
- Supported residents to make applications for the Covid 19 Support Payment
- Worked with Children's Services to provide food vouchers and other assistance during school holidays and national lockdown
- Developed a comprehensive directory of services broken down by wards to signpost residents to local shops, associations, charities and community groups.
- Continued to increase online self-serve uptake
- Assembly Hall successfully applied for Arts Council Funding, to support the venue and plan for reopening
- Assembly Hall staff have been instrumental in supporting the Lateral Flow Centre within the Venue.

The Council spends a significant sum in securing goods and services through external providers. In 2019/20 the Council had 5,516 suppliers – with total third party spend amounting to over £639million. A range of work has taken place to ensure commissioning is done well and delivers value for money, but also to use our spending power to benefit the community and deliver fairness. Key highlights over the past year include:

- Monthly meetings of the Commissioning and Procurement Board continue to challenge procurement strategies, to improve qualitative nature of decisions. As well as looking at quality in general terms of what is commissioned and achieving value for money, the board help to ensure the Council's default position of in-house first, achieving a more inclusive economy and improving community wealth building. The board is supported by a newly invigorated Operational Supply Chain Practitioners Group.
- Executive adopted the new Progressive Procurement Strategy 2020/27 in October 2020 which has a number of significant changes from the last strategy including delivery of services in-house by default; seeking progressive supply partners who share our values; investment in our small, local and voluntary organisations; commitment to 20% as a social value weighting; strengthening procurement and contract management processes; working with our anchor institutions to achieve more from our purchasing power; doing more with social value and achieving a genuinely inclusive economy and becoming progressive procurement pioneers.
- Central services have moved to Community Wealth Building. They are being re-shaped in line with member aspirations for a strategic procurement and category management function and supply relationship and assurance function to help deliver much needed services and achieve savings for our community.

- Worked closely with colleagues in Public Health to speed up decision-making for Data Protection Impact Assessments and Data Sharing Agreements. Ensured that data can be shared quickly and lawfully to support the response to the pandemic.
- Worked closely with colleagues in Digital Services to ensure decision-making is streamlined for the implementation of new software.
- Security Incidents and data breaches continue to be reported and investigated - there have been no serious incidents or regulatory action recently. The council has not had to report an incidents to the ICO during 2020/21.
- A new case management system has been implemented to manage Freedom of Information Act (FOI) and Individual Rights requests (DSARs). This provides better management information and improves processes.
- The council received 1656 FOI requests and 251 DSARs in 2020. Requests have been lower than in the previous year with a notable decrease at the start of the pandemic. Numbers have now returned to normal.
- The council achieved a compliance rate of 80% for FOIs and 84% for DSARs which means that we did not meet the ICO KPI of 90%. A new approach for monitoring has seen compliance over 90% for the last few months.
- The MetaCompliance Training system is being replaced with a newer version which will provide video style training messages and improve council-wide communications.

Performance focused on two key outcomes in ensuring sufficient grip and pace through improved reporting:

1. 19/20 performance report

- Covid-19 prevented/delayed a 19/20 Q3 & Q4 update to scrutiny committees. Development of a 19/20 performance report provided a complete update, with oversight of key achievements and challenges (including Covid-19 impact).
- All directors presented their relevant outcome areas from the 19/20 performance report to PPS on 17 September '20.
- The report was sent to all Members for information and the relevant outcome area was included as an appendix to Q1 performance reporting for all scrutiny committees.

2. 20/21 performance review

- Covid-19 resulted in the council needing to make immediate changes to several performance indicators, as well as introducing 48 new indicators to help measure the pandemic impact. Reporting against this commenced from Q1.
- In addressing the PPS Committee's review of performance reporting, the format of all updates to scrutiny committees were refined to ensure consistency in approach and improved focused on indicators that failed to meet targets.
- Changing resulting from the review were presented to all scrutiny chairs on 24 August '20 for discussion.
- A two-tier reporting arrangement was implemented for Directorate Delivery Board and Corporate Management Board to enable more focused discussion and review.

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Resources Department
Newington Barrow Way, London, N7 7EP

Report of: Corporate Director of Resources

Meeting of:	Date	Ward(s)
Policy and Performance Scrutiny Committee	1 March 2021	All

Delete as appropriate	Exempt	Non-exempt

SUBJECT: Budget Monitoring 2020/21 – Month 9

1.	Synopsis
1.1	The Resources Directorate produces regular budget monitoring reports on the council's current financial position to allow the Executive to fulfil its responsibility to monitor the budget and make decisions relating to budget revisions and the allocation of contingency funding.
1.2	The Policy and Performance Scrutiny Committee's Terms of Reference also include the responsibility to consider matters relating to the financial position of the council. Therefore, the latest budget monitoring report is submitted to meetings of the Policy and Performance Scrutiny Committee.
2.	Recommendations
2.1	To consider and note the enclosed budget monitoring report which was considered by the Executive on 11 February 2021.
3.	Background
3.1	The council is required by law to conduct its business efficiently and to ensure that it has sound financial management policies in place that are strictly adhered to. Reviewing the

	budget from time to time during the year and taking any such actions as is deemed necessary is the responsibility of the Executive. The monitoring of the budget by the Policy and Performance Scrutiny Committee provides an additional level of assurance.
4.	Implications
4.1	The implications are detailed in the enclosed report.
5.	Reason for recommendations
5.1	To enable the Policy and Performance Scrutiny Committee to fulfil its obligation to consider matters relating to the financial position of the council.

Appendices

- Report to the Executive: Budget Monitoring 2020/21 – Month 9 and associated appendices.

Final report clearance:

Signed by:		
	Corporate Director of Resources (Section 151 Officer)	Date



Report of: Executive Member for Finance and Performance

Meeting of	Date	Ward(s)
Executive	11 February 2021	All

Delete as appropriate	Exempt	Non-exempt
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2020/21 BUDGET MONITORING – MONTH 9

1. SYNOPSIS

- 1.1 This report presents the forecast outturn position for the 2020/21 financial year as at the end of month 9 (31st December 2020). The in-year budget position remains very uncertain due to ongoing developments around the COVID-19 crisis.
- 1.2 Rather than a one-off event that the council's budget is recovering from, COVID-19 will continue to have a significant ongoing impact on the council's budget for the foreseeable future. There is a need to maintain and, where possible, increase resilience in the council's balance sheet and reserves to reflect hardening budget risks over the medium term.
- 1.3 Month 9 saw the introduction of Local Alert Levels Tier 3 and Tier 4 across London and forecasts have been prepared to reflect the financial impact of these restrictions. As the forecasts in this report were prepared and agreed with budget holders before a third national lockdown was announced on 5 January 2021, any impact of the national restrictions will be reflected in the month 10 report. Data from previous national lockdowns and informed assumptions will be used to update the forecasts. Given the unprecedented circumstances and ongoing developments, it is possible that there will be more volatility in the forecasts than would normally be expected towards the end of the financial year.
- 1.4 Overall, the council is currently estimating total COVID-19 related budget pressures of approximately £52m (comprising £16m additional costs and £36m income losses) relating to the current financial year. This includes a forecast in-year General Fund overspend, potential council tax and business rates income ('Collection Fund') losses that would impact future year budgets and Housing Revenue Account (HRA) budget pressures. The council has £26m of COVID-19 general government grant funding to set against these pressures and is currently assuming compensation of £16m from the government's sales, fees and charges loss scheme and £2m from the tax guarantee scheme for Collection Fund losses. This leaves a net COVID-19 related funding gap of approximately £8m in the current financial year. Any residual shortfall not funded

by central government would significantly weaken the council's balance sheet and reserves, which would then need to be replenished in future financial years.

1.5 Within the overall position outlined above, there is a forecast General Fund COVID-19 related pressure of (+£42.471m) relating to the current financial year, including forecast Collection Fund losses. It is currently assumed that this will be balanced by the end of the financial year as follows:

- (-£5.065) non COVID-19 related underspends;
- (-£26.043m) COVID-19 general government grant received to date, net of the amount applied in the previous financial year;
- (-£16.491m) latest forecast compensation from the sales, fees and charges income loss scheme. This is subject to change based on actual irrecoverable losses at the end of the financial year.
- (-£2.478m) assumed compensation from the recently announced Tax Guarantee scheme which will cover 75% of Collection Fund losses relating to the current financial year. This is also subject to change based on actual irrecoverable losses at the end of the financial years.
- (+£2.541m) assumed transfer to the COVID-19 earmarked reserve for currently unfunded future year COVID-19 budget pressures and risks (including collection fund losses).

1.6 In addition, the government has provided a range of specific/ring-fenced COVID-19 funding streams that the council is administering as part of the local response to the crisis. This includes grants to support businesses closed due to COVID-19 restrictions or that have been significantly impacted for periods of national restrictions and local alert levels.

1.7 COVID-19 has also impacted the delivery of the capital programme. In light of the announcement of a national lockdown, a further degree of slippage is expected and to be prudent, the forecast has been adjusted centrally to reflect this. The revised forecast outturn is based on the current profile of spend continuing to the end of the year, with further slippage of £31m to future financial years.

2. RECOMMENDATIONS

- 2.1. To note the breakdown of the forecast General Fund outturn by individual variance at **Appendix 1** and by service area at **Appendix 2**, and to note the currently assumed approach to balancing the General Fund budget in 2020/21. (**Section 3** and **Table 1**)
- 2.2. To note that officers will work up proposals for the allocation of the Contain Outbreak Management Fund for inclusion in the month 10 report. (**Paragraph 3.32**)
- 2.3. To note the forecast in-year HRA deficit of (+£2.822m). (**Section 4** and **Appendix 2**)
- 2.4. To note that the revised capital budget, reflecting slippage agreed at month 8, is £124.657m with a revised in-year capital forecast of £93.109m. Approval for further slippage will be sought at year-end as part of the 2020/21 financial outturn report. (**Section 5** and **Appendix 3**)
- 2.5. To agree that £0.070m be added to the current year (2020/21) capital programme for works on CCTV replacement at the Town Hall, to be funded from a revenue contribution to capital. (**Paragraph 5.5**)

3. **REVENUE POSITION: SUMMARY**

- 3.1. A summary position of the General Fund and HRA is shown in **Table 1**, a breakdown by individual General Fund variance in **Appendix 1** and a breakdown by General Fund and HRA service area in **Appendix 2**.

Table 1 – 2020/21 General Fund and HRA Forecast Over/(Under)Spend

	CV-19 Related	Non CV- 19 Related	Month 9 Total	Month 8 Total	Monthly Movement
	£m	£m	£m	£m	£m
<u>GENERAL FUND</u>					
Chief Executive's Directorate	0.510	(0.196)	0.314	0.319	(0.005)
Environment and Regeneration	21.571	(4.445)	17.126	16.314	0.812
Housing	0.053	(0.053)	0.000	0.000	0.000
People	10.893	0.187	11.080	12.499	(1.419)
Public Health	0.291	(1.175)	(0.884)	(1.430)	0.546
Resources Directorate	5.605	(1.580)	4.025	5.475	(1.450)
DIRECTORATE	38.923	(7.262)	31.661	33.177	(1.516)
Corporate Items	3.876	2.197	6.073	4.196	1.877
IN-YEAR GENERAL FUND	42.799	(5.065)	37.734	37.373	0.361
Collection Fund Losses	4.737	0.000	4.737	11.814	(7.077)
OVERALL GENERAL FUND	47.536	(5.065)	42.471	49.187	(6.716)
COVID-19 grant – Tranches 1-4			(26.043)	(26.043)	0.000
SFC Compensation Full Year Estimate			(16.491)	(15.777)	(0.714)
Assumed Tax Guarantee Scheme			(2.478)	(8.860)	6.382
Transfer to COVID-19 Reserve			2.541	1.493	1.048
Forecast Net Use of General Balances to Fund Overspend			0.000	0.000	0.000
<u>HRA</u>					
In-year (Surplus)/Deficit	3.540	(0.718)	2.822	3.235	(0.413)

GENERAL FUND

Chief Executive's Directorate (+£0.314m, a decrease of -£0.005m since month 8)

- 3.2. The Chief Executives directorate is currently forecasting a net overspend of (+£0.314m), comprised of (+£0.510m) COVID-19 related budget pressures and a (-£0.196m) non COVID-19 related net underspend. This is detailed in **Appendix 1** and summarised by division in **Appendix 2**.

- 3.3. COVID-19 has resulted in commercial rental income losses of an estimated (+£0.453m) and loss of advertising income (+£0.007m). In addition, a (+£0.050m) grant was given to the Angel Business Improvement District to support operational spend due to COVID-19 related budget shortfalls.

Environment & Regeneration (+£17.126m, an increase of +£0.812m since month 8)

- 3.4. The Environment and Regeneration directorate is currently forecasting a net overspend of (+£17.126m), comprised of (+£21.571m) COVID-19 related budget pressures and a (-£4.446m) non COVID-19 related net underspend. This is detailed by key variance in **Appendix 1** and summarised by division in **Appendix 2**.
- 3.5. The department relies heavily on fees and charges income to subsidise its services and the COVID-19 crisis has severely impacted on revenue generating activities across all service areas.
- Parking related income – there has been a substantial decrease in projected income across Pay & Display, Penalty Charge Notices and Permit & Vouchers. It is estimated that the full year impact will see a decline in income across these areas of around £11.529m (an increase of +£1.057m since month 8).
 - Leisure related income – the council receives income from operating the leisure centres and from activities and events within our parks and open spaces. The current best estimate of the full year impact of this income loss is £4.820m (an increase of +£0.007m since month 8).
 - Other areas such as Commercial Waste, Licensing, Energy Services, Highways, Street Markets, Local Land Charges and Pest Control services are also experiencing reduced levels of service and it is estimated that the income loss across these areas will be £3.824m (an increase of +£0.019m since month 8).
- 3.6. The directorate is also incurring additional costs in terms of agency cover for COVID-19 related sickness/self-isolation, overtime and additional contract costs to cover additional enforcement of social distancing, additional mortuary costs and Personal Protective Equipment. It is estimated that these additional costs will amount to £1.398m (an increase of +£0.068m since month 8) over the course of the financial year.
- 3.7. The main reason for the non COVID-19 related net underspend is additional projected income (-£2.458m, unchanged since month 8) from the acceleration of the Low Traffic Neighbourhood and People Friendly Streets programmes to aid social distancing measures on the streets. The remainder of the non COVID-19 related underspend is due to projected net staffing underspends and additional income such as the Housing Street Properties Fire Safety Inspections by Building Control and one-off income from Trading Standards penalties.
- 3.8. The move to Tier 3 in December has impacted on our assumptions of the COVID-19 impact on the forecast outturn, particularly around the main income streams. The assumption at the time of finalising the month 9 forecasts was that these restrictions would be in place until the end of January when restrictions would be eased. As we moved into a national lockdown in January, this will lead to a further deterioration of our forecast position. Assumptions are currently being updated and this will be assessed as part of the reported month 10 position.
- 3.9. Initial high level analysis based upon previous lockdown periods indicates the main areas impacted upon will be parking, commercial waste and leisure. There will also be additional costs around the operation of testing and vaccine centres on council sites in addition to additional costs of enforcing lockdown rules. With a current working assumption of the lockdown period extending to the end of March there could be a deterioration in the forecast pressures in parking (up to £3.000m increase increase), leisure (c£0.800m increase) and commercial waste (c.£0.250m increase). However, some of these income losses could be partially compensated through the Sales, Fees and Charges Compensation scheme from the government and the National Leisure Fund Recovery Grant for up to £0.550m could offset this.

Housing General Fund (Breakeven position, unchanged since month 8)

- 3.10. The Housing directorate includes Voluntary and Community Services (VCS) and the council's statutory, yet unfunded by central government, duty to provide a safety net to vulnerable

migrants with No Recourse to Public Funds (NRPF) – including European Economic Area Nationals, under social services legislation (including the Care Act 2014 and Children’s Act 1989).

- 3.11. The Housing directorate is currently forecasting a net breakeven position for the General Fund, comprised of (+£0.053m) COVID-19 related net budget pressures after specific grant funding and (-£0.053m) non COVID-19 related underspends. This is detailed by key variance in **Appendix 1** and summarised by division in **Appendix 2**. Within this forecast net breakeven position, there is an assumed (+£1.669m) transfer of specific grants to earmarked reserves, an increase of (+£0.330m since month 8).
- 3.12. COVID-19 is causing budget pressures across homelessness and NRPF services. This is showing through rising client numbers, increased provider costs, additional legal challenges, extra landlord incentive payments, higher rent arrears and lost income sources. These trends have the potential to be exacerbated by additional COVID-19 pressures over the winter. The homelessness service had to alter its service provision following a series of central government instructions. MHCLG has provided grants to partly offset these costs. The financial pressure is being met from wider departmental underspends and repurposed grants.
- 3.13. The move to national restrictions has seen cases rise, with a particular spike in COVID-19 related hospital discharges of homeless people. It is expected that the rise in case numbers will continue, but it is projected to be less precipitous overall than previous lockdowns.
- 3.14. COVID-19 is also placing pressures on key VCS partner organisations in the borough, including a loss of fundraising/earning potential, higher demand, and delays in applications from partner groups. To meet these pressures, the service estimates that it will need to draw down £0.041m of VCS contingency funding in earmarked reserves in the current financial year and then additional £0.270m over the next three financial years.
- 3.15. Underlying the COVID-19 impact are the continued financial pressures of the Homelessness Reduction Act 2017 and changes to the Statutory Homelessness Code of Guidance. This Act and amended Code are increasing the number of new homeless cases for the Council and resulting in rising legal challenges.
- 3.16. Islington Lettings remains a cost pressure with long and short-term issues resulting in a high level of ‘write offs’ of uncollected rent. Non-payers are currently estimated to be over 50% of all clients. Legal and administrative difficulties remain into FY20/21. New management and investigations into long standing issues are expected to result in an improved financial position.

People (+£11.080m, a decrease of £1.419m since month 8)

- 3.17. The People directorate (comprising Children’s, Employment and Skills and Adult Social Services) is currently forecasting a (+£11.080m) overspend.

Children’s, Employment and Skills - General Fund (+£6.771m, a decrease of -£0.625m since month 8), Schools (-£0.993m, unchanged since month 8)

- 3.18. Children’s, Employment and Skills is currently forecasting a net overspend of (+£6.771m), comprised of (+£6.493m) COVID-19 related budget pressures and risks and (+£0.278m) non COVID-19 related net overspends. This is detailed by key variance in **Appendix 1** and summarised by division in **Appendix 2**.
- 3.19. The COVID-19 related budget pressures in the department include:
- (+£2.422m) forecast loss of parental fee income in Children’s Centres, unchanged since month 8;
 - (+£0.150m) legal costs in relation to an increase in emergency child protection orders, unchanged since month 8;

- (+£0.305m) cost of providing IT hardware to enable home learning for children without access to IT hardware at home, cost of providing free school meals over the Autumn half term and over the additional inset days prior to the Christmas break, unchanged since month 8;
 - (+£0.223m) increase in allowances for carers in recognition of the increased costs of caring for young people while they are at home and the provision of financial support to care leavers through the summer, unchanged since month 8;
 - (+£1.046m) forecast loss of income in relation to Cardfields, the Laycock Centre, the Arts Service, the Education Library Service and curriculum income in the SEN transport service, unchanged since month 8. We are unlikely to see much recovery in income at Cardfields, the Laycock Centre or in the SEN transport service this year due to the nature of the provision;
 - (+£0.325m) agreed package of support to Isledon to ensure the continued provision of universal youth services across the borough following significant income pressures resulting from Covid-19. Prior to month 9 this had been reported as a COVID-19 budget risk but has now materialised.
 - (+£0.064m) forecast cost pressure due to delays in moving families out of temporary accommodation due to COVID-19, unchanged since month 8; and
 - (+£0.316m) other COVID-19 cost pressures, an increase of +£0.014m since month 8.
- 3.20. The forecast position includes an additional (+£1.642m, a decrease of -£0.964m since month 8) of COVID-19 budget risks in relation to the cost of packages for looked after children, staffing pressures in children's social care and potential further losses in income for traded services.
- 3.21. The impact of the national lockdown announced in January will be reflected in month 10. However, we are expecting increased loss of parental fee income in Children's Centres as the level of provision / take-up of places reduces during this period (this is estimated at a net loss of £0.066m per week); a potential reduction in costs in relation to the SEN transport service if the numbers of children in provision reduces; a reduction in income in the Education Library Service while schools are closed for most children; and additional costs supporting care leavers, foster carers and families with children with disabilities.
- 3.22. The forecast non COVID-19 related net overspends of (+£0.278m), unchanged since month 8, are detailed below.
- (-£0.200m) forecast underspend against the remand budget as numbers of young people remanded to custody by the courts remains low. However, this is a demand led budget, and a small increase in activity can have a significant impact on the budget.
 - (+£0.344m) forecast costs in relation to increased care proceedings. There is an estimated further cost risk of (+£0.100m) against this budget. The use of legal Counsel is subject to service director approval to minimise this cost pressure.
 - (+£1.021m) forecast net pressure against the children looked after placements budget. A number of management actions are being taken to control costs including:
 - Detailed review of costs pressures through the placements board;
 - Focus on increasing in-house recruitment of foster carers;
 - Working with providers to reduce the cost of packages;
 - Discussion with the judiciary to increase special guardianship orders as opposed to care orders; and

- Service director approval required for all residential / high cost placements.
 - (-£0.500m) drawdown of the placements contingency budget.
 - (-£0.781m) underspend on the council's Universal Free School Meals programme due to the number of children being educated at home in the summer term. The council continued to provide free school meals/food vouchers to those pupils who were eligible for statutory free school meals in the summer term and all pupils who attended school.
 - (+£0.070m) cost pressure in relation to the Post-16 bursary that has been funded from a balance of one-off funding in previous years but presents an ongoing cost pressure to the council that will be factored into 2021/22 budget setting.
 - (+£0.060m) historical cost pressure in relation to Holloway Pool that will be factored into 2021/22 budget setting.
 - (+£0.264m) of other net overspends across the service.
- 3.23. An underspend of (-£0.993m) is currently forecast on the ring-fenced Dedicated Schools Grant (DSG), unchanged since month 8. This underspend comprises:
- (-£0.094m) underspend against the budget for falling rolls. This forecast may change following the October schools census;
 - (-£0.300m) potential underspend against high needs, however the risk of overspend has increased as a result of COVID-19. A better understanding of the impact on demand will be known later in the autumn term;
 - (-£0.463m) prior year balance in relation to funding for the statutory entitlement for 2-year old provision that is being held by Schools Forum to offset a future funding risk ; and
 - (-£0.136m) of other forecast underspends against de-delegated budgets that belongs to maintained schools.

Adult Social Services (+£4.309m, a decrease of -£0.794m since month 8)

- 3.24. Adult Social Services is currently forecasting an (+£4.309m) overspend. This is mainly (+£4.400m) attributable to the COVID-19 crisis, with a small underspend of (-£0.091m) in the Adult Social Services base budget. This is detailed by key variance in **Appendix 1** and summarised by division in **Appendix 2**.
- 3.25. The department is forecasting net COVID-19 related budget pressures of (+£0.852m, a decrease of +£0.103m since month 8) in relation to supporting the adult social care market and additional demand (including the risk of increased demand due to the COVID-19 Hospital Discharge Service). Other COVID-19 related estimated budget pressures totalling (+£3.548m) relate to:
- PPE costs (+£1.599m, a decrease of -£0.476m since month 8). This is due to all PPE now being purchased through a government portal following their commitment to pay for PPE;
 - Workforce pressures (+£0.853m, a decrease of -£0.412m since month 8). The main reason for this deduction is due to recognising a COVID-19 related underspend that occurred due to day centres being closed;
 - Loss of client contributions (+£1.096m, unchanged since month 8).
- 3.26. People funded through the COVID-19 discharge guidance funding arrangements which commenced on 19 March 2020, who enter a care package between 19 March and 31 August 2020, will continue to be funded through those arrangements. These funding arrangements will apply up until 31 March 2021. Relevant assessments should be completed for these individuals as soon as is practical to ensure transition to normal funding arrangements. After 31 March

2021, any care packages remaining will then need to be funded by Adult Social Services which has the potential to create a large budgetary pressure. Review teams have been set up to attempt to reduce the cost of these packages before the end of the year in order to reduce this pressure.

- 3.27. Adult Social Services continues to be impacted by wider demographic pressures, including increased demand for services and need of acute care. This is funded through a corporate demographic budget growth allocation.

Public Health (-£0.884m, a movement of +£0.546m since month 8)

- 3.28. Public Health is funded via a ring-fenced grant of £26.563m for 2020/21. The directorate is currently forecasting a net underspend of (-£0.844m), comprised of (+£0.291m) COVID-19 related budget pressures and (-£1.175m) underspends. This is detailed by key variance in **Appendix 1** and summarised by division in **Appendix 2**. The net underspend will be allocated to wider public health expenditure being incurred across the council due to the pandemic.

- 3.29. The main COVID-19 budget pressures in the directorate are in the Sexual Health division due to increased online access to STI testing and treatment and online contraception.

- 3.30. The forecast non COVID-19 related net underspends of (-£1.175m), are detailed below:

- Additional procurement savings in the Substance Misuse division (-£0.163m, unchanged since month 8);
- More efficient procurement in the Sexual Health division due to changes in baseline tariffs (-£0.378m, a movement of -£0.585m since month 8);
- Underspend of (-£0.642m, a movement of -£0.022m since month 8) on public health grant uplift following work with the NHS providers on the NHS pay awards;
- Further small overspends totalling (+£0.008m).

- 3.31. The council has received Local Authority Test and Trace government grant (£2.431m) to mitigate against and manage local outbreaks of COVID-19, of which £0.923m has been allocated to date across financial years 2020/21 and 2021/22 and further proposals are currently being worked up to allocate the remaining grant.

- 3.32. The council is also receiving funding from the Contain Outbreak Management Fund (COMF) whereby authorities receive amounts each month based on tier level. The regular payments from the COMF can be used for Public Health purposes to tackle COVID-19, and must be allocated in coordination with the Director of Public Health. To date, Islington has received £2.6m from the COMF. It is recommended that officers work up proposals for the allocation of this grant for inclusion in the month 10 report.

Resources (+£4.025m, a decrease of -£1.450m since month 8)

- 3.33. The Resources directorate is currently forecasting a net overspend of (+£4.025m), comprised of (+£5.605m) COVID-19 related budget pressures and a (-£1.580m) non-COVID-19 related underspend. This is detailed by key variance in **Appendix 1** and summarised by division in **Appendix 2**.

- 3.34. The most significant COVID-19 budget pressure in the directorate is an estimated (+£1.270m, an increase of +£0.003m since month 8) loss of income from Assembly Hall events and registrars' services (e.g. weddings) relating to cancellation of previously booked events and a lack of new bookings. There are additional net costs anticipated in regard to crisis payments and providing support of (+£0.595m, unchanged since month 8). In addition, there are estimated potential costs of (+£0.235m, an increase of +£0.074m since month 8) related to the re-opening and cleanliness standards of the Assembly Hall.

- 3.35. Further COVID-19 related income losses are estimated in relation to court costs (+£0.700m, unchanged since month 8) and legal income from planning and property matters (+£0.420m, an increase of +£0.301m since month 8).
- 3.36. Additional costs of (+£1.972m, a decrease of -£0.015m since month 8) are estimated in relation to IT infrastructure projects due to increased home working and additional support/maintenance costs.
- 3.37. The increase in non COVID-19 related underspend is due a contingency budget for emergency repairs that is currently estimated at £1.000m will not be called upon in the current financial year.

Corporate (+£6.073m, a movement of +£1.877m since month 8)

- 3.38. The latest corporate items forecast is a (+£6.073m) overspend, comprising (+£3.876m) COVID-19 related pressures and non COVID-19 related net pressures of (+£2.197m). Key corporate variances are set out in **Appendix 1** and summarised by area of the corporate budget in **Appendix 2**.
- 3.39. COVID-19 related corporate budget pressures include +£0.619m (an increase of +£0.202m since month 8) estimated additional costs of running the 'We are Islington' support service that are not reflected in directorate forecasts, +£1.082m (unchanged since month 8) estimated pressure in relation to mortality management costs allocated across London councils.
- 3.40. Unchanged from month 8, the forecast corporate budget variance also includes re-phasing of savings to future years (+£4.955m, of which +£2.175m is COVID-19 related) and undeliverable savings (+£0.968m) following review at the end of the previous financial year.
- 3.41. There are forecast non COVID-19 variances in the following areas:
- (-£2.385m) relating to an agreed vacancy factor management action across the council with effect from 1 July 2020 (9 months part-year effect), excluding services where vacancies have to be covered for safeguarding or service performance reasons. Due to a degree of risk around the delivery of this management action and related corporate budget risks, only 75% (£2.385m) of the estimated £3.180m saving is currently factored into the forecast net budget position. However, budgets have been adjusted for the full amount and directorates are required to operate within their revised cash limited budgets;
 - (-£1.000m) one-off underspend on the corporate financing budget, in part due to COVID-19 related slippage in the capital programme;
 - (-£1.250m) underspend on assumed contract inflation (£0.750m one-off, £0.500m ongoing); and
 - (+£3.084m, an increase of +£1.675m since month 8) previously assumed drawdowns from earmarked reserves that now need to be maintained in reserves in light of COVID-19 related budget pressures and hardening budget risks over the medium term.
- 3.42. In line with the MTFs strategy and as agreed by the Executive as part of the month 8 budget monitoring report, it is assumed that any unallocated balance on the 2020/21 corporate contingency budget at the end of the financial year is transferred to General Fund balances.

Council Tax and Business Rates Losses (+£4.737m, comprising +£1.433m council tax and +£3.304m business rates)

- 3.43. COVID-19 is also leading to significant council tax income and business rates income losses in 2020/21 that will impact on future year budgets. The government has announced that these losses will be spread over 3 years (2021/22 to 2023/24) and a Tax Guarantee scheme which

will compensate local authorities for 75% of 'exceptional' Collection Fund losses relating to the current financial year.

- 3.44. The latest council tax forecast is a £1.824m exceptional COVID-19 deficit to be shared between the council (£1.433m) and GLA (£0.391m) and spread over the 3 years 2021/22 to 2023/24. The 75% Tax Guarantee scheme for council tax losses is limited to reductions in the council tax base and specifically does not cover collection losses. Due to wider growth in the council's taxbase over the past year, the council is not expected to receive any compensation for the council's share of COVID-19 related council tax losses. Therefore, these losses (latest estimate £1.433m) will be borne in full by the council.
- 3.45. The latest business rates forecast, after government grant funding for COVID-19 business rates reliefs, is an exceptional deficit of £11.103m, of which the council's 30% share is £3.304m. This will spread over the 3 years 2021/22 to 2023/24 and it is assumed that 75% (£2.478m) will be funded by the government's Tax Guarantee scheme, leaving a net council shortfall of £0.826m.
- 3.46. In total, this means a forecast transfer of £2.259m to earmarked reserves for the future year budget impact of current year council tax losses (+£1.433m) and business rates losses (+£0.826m) not covered by the government's Tax Guarantee scheme.
- 3.47. Whilst there is a significant movement since month 8 in the forecast Collection Fund losses and compensation from the Tax Guarantee scheme, the net movement between these two elements is a (-£0.695m) decrease in the forecast net council losses since month 8. This reflects greater clarity on the overall Collection Fund position, the mechanics of the Tax Guarantee scheme and the required accounting treatment.
- 3.48. There have been reports in the press and indications from the Valuation Office Agency (VOA) that they are working with Rating Agents to agree reductions to rateable values across a wide variety of sectors in response to the effects of the pandemic. Whilst the VOA has recently confirmed that discussion have been suspended to gather further evidence, the eventual result of these discussions is expected to be a temporary Material Change in Circumstance (MCC) reduction which could apply to almost every property sector including offices, retail, airports, stadiums, car parks and factories. The effect could result in reductions in both 2020/21 and 2021/22.
- 3.49. For 2020/21, under the government's COVID support package, 75% of any business rates loss due to MCC appeals will attract government compensation and the net 25% loss would not impact until the 2022/23 budget (due to Collection Fund accounting arrangements). For 2021/22, in the absence of government support, this is a significant funding risk for the council and in theory could see the council lose retained business rates funding down to the level of the business rates retention safety net (anything up to a £15.1m funding loss). As a last resort, any business rates funding loss relating to 2021/22 (which would impact the 2022/23 budget due to accounting arrangements) may need to be funded within the council's reserves and any ongoing implications reflected as part of the base budget assumptions thereafter.

4. HOUSING REVENUE ACCOUNT (HRA)

- 4.1. A COVID-19 related in-year deficit of (+£2.822m) is currently forecast for the HRA, (a decrease of -£0.413m since month 8) and summarised in **Appendix 2**. As the HRA is a ring-fenced account, any overspend at the end of the financial year will be funded from HRA reserves.
- 4.2. The most significant COVID-19 impact on the HRA budget is increasing levels of rent/service charge arrears and the consequent impact on the required provision for irrecoverable losses at the end of the financial year (+£2.050m latest estimate). The potential level of arrears at the end of the financial year and the extent to which the council will be able to recover arrears is

very difficult to predict and will depend on the wider economic outlook and particularly tenants' security of employment. The service is actively engaging with tenants in order to both secure the recovery of arrears and prevent the further escalation of arrears.

4.3. Additional HRA COVID-19 related cost pressures (+£1.490m, a decrease of -£0.275m since month 8) are forecast in the following areas:

- PPE (+£0.200m) – primarily for caretaking/concierge & repairs staff;
- Use of voids for Temporary Accommodation (+£0.270m) – refurbishment/furnishing costs;
- Commercial Rent waivers in Q1 (+£0.375m);
- Loss of Parking Income (+£0.175m);
- Caretaking cover (+£0.450m);
- Other (+£0.020m).

4.4. These COVID-19 HRA pressures are partially offset by non COVID-19 related HRA underspends (-£0.718m, a decrease of -£0.138m since month 8).

5. CAPITAL PROGRAMME

5.1. The delivery of the existing capital programme has been significantly delayed by the COVID-19 pause in construction activity during lockdown and ongoing restrictions.

5.2. The month 9 report was prepared prior to the announcement of a national lockdown, however where slippage is known or expected on specific forecasts this has been reflected in forecasts. In light of the announcement, a further degree of slippage is expected and to be prudent, the forecast has been adjusted centrally to reflect this. The revised forecast outturn is based on the current profile of spend continuing to the end of the year.

5.3. At the end of month 9 £69.832m of expenditure had been incurred against the revised 2020/21 capital forecast of £93.109m. In addition to identified slippage of £17.878m against specific projects, the capital forecast has been adjusted at a programme level by a further £13.670m. This is in light of the recent further COVID-19 lockdown restrictions which are expected to lead to further slippage but where the impact is not yet fully quantifiable. The forecast of £93.109m is based on the current profile of spend continuing to the end of the year.

5.4. The overall position is summarised by directorate in **Table 2** and by project in **Appendix 3** below.

Table 2 – 2020/21 Capital Programme

Directorate	2020/21 Budget* £m	Month 9 Spend to Date £m	2020/21 Forecast Outturn £m	Forecast Variance / Slippage £m
Environment and Regeneration	18.621	7.990	15.359	3.262
Housing	97.550	58.900	84.942	12.608
People	6.371	2.568	5.561	0.810
Resources	2.115	0.374	0.917	1.198
Total	124.657	69.832	106.779	17.878
Further Estimated COVID-19 Related Slippage			(13.670)	13.670
Revised Total			93.109	31.548

Directorate	2020/21 Budget* £m	Month 9 Spend to Date £m	2020/21 Forecast Outturn £m	Forecast Variance / Slippage £m
*The current budget has been amended to reflect the slippage which was approved as part of the month 8 report to Executive on 21 January 2021.				

- 5.5. The largest variance relates to the Housing New Build programme (slippage of £12.608m), with construction sites impacted by COVID-19 alongside disruption to the supply chain. Additionally, in the run-up to the international EU Exit agreement being reached, some schemes took longer to enter into contract due to EU Exit-related clauses.
- 5.6. There is also a risk that COVID-19 pushes up the overall costs of capital projects such as Bunhill Energy Centre Phase 2. Given slippage across the capital programme, cost pressures will largely be felt in future financial years. Work is ongoing to contain cost pressures within the approved capital programme budget.
- 5.7. Capital works are required to replace the CCTV cameras and infrastructure at the Town Hall. Undertaking this work in 2020/21 while the Town Hall is empty is beneficial and so it is recommended that £0.070m be added to the current year (2020/21) capital programme. It is proposed that £0.020m of this will be funded from a contribution from the Mayor of London's Violence Reduction Unit and £0.050m from a revenue contribution to capital that is already reflected in the revenue budget forecast. This project is expected to incur capital costs of £0.080m in 2021/22, which will be funded from the council's 2021/22 central capital budget allocation for compliance and modernisation work.

6. IMPLICATIONS

Financial Implications

- 6.1. These are included in the main body of the report.

Legal Implications

- 6.2. The law requires that the council must plan to balance its spending plans against resources to avoid a deficit occurring in any year. Members need to be reasonably satisfied that expenditure is being contained within budget and that the savings for the financial year will be achieved, to ensure that income and expenditure balance (Section 28 Local Government Act 2003; the council's Financial Regulations 3.7 to 3.10 (Revenue Monitoring and Control)).

Environmental Implications

- 6.3. This report does not have any direct environmental implications.

Resident Impact Assessment

- 6.4. The council must, in the exercise of its functions, have due regard to the need to eliminate discrimination, harassment and victimisation, and to advance equality of opportunity, and foster good relations, between those who share a relevant protected characteristic and those who do not share it (section 149 Equality Act 2010). The council has a duty to have due regard to the need to remove or minimise disadvantages, take steps to meet needs, in particular steps to take account of disabled persons' disabilities, and encourage people to participate in public life. The council must have due regard to the need to tackle prejudice and promote understanding.
- 6.5. A resident impact assessment (RIA) was carried out for the 2020/21 Budget Report agreed by Full Council. This report notes the financial performance to date but does not have direct policy implications, so a separate RIA is not required for this report.

Appendices:

Appendix 1 – General Fund Revenue Monitoring by Key Variance

Appendix 2 – Revenue Monitoring by Service Area

Appendix 3 – Capital Programme 2020/21 to 2022/23

Background papers: None

Final report clearance:

Signed by:



3 February 2021

Executive Member for Finance and Performance

Date

Report Author: Martin Houston, Strategic Financial Advisor
Lucy Crabb, Finance Graduate Trainee

Legal Implications Author: Peter Fehler, Acting Director of Law and Governance

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Appendix 1: 2020/21 General Fund Key Variances - Month 9

Division	Type of Variance	Description	Over/(Under) Spend Month 9 £m
CHIEF EXECUTIVE'S DIRECTORATE			
Chief Executives Office	Non COVID-19 Cost Pressure	Overspends on running costs including postage and legal fees	0.013
Chief Executives Office	Non COVID-19 Cost Pressure	Net overspend on salaries.	0.007
Communications	Non COVID-19 Cost Pressure	Net overspend on salaries and agency costs	0.006
Communications	Non COVID-19 Cost Pressure	Consultants costs	0.030
Communications	Non COVID-19 Income Pressure	Shortfall in advertising income	0.013
Communications	Underspend	Net underspend on running expenses	(0.033)
Communications	Non COVID-19 Cost Pressure	Net overspend within Print Services on employee costs mainly as a result of the vacancy factor	0.007
Communications	Non COVID-19 Cost Pressure	Net overspend within Print Services on printing, hardware, software expenses	0.009
Communications	Underspend	Additional income forecast within Print Services	(0.050)
Community Wealth Building	Underspend	Net underspend on employee costs and non staffing budgets	(0.195)
Strategy & Change	Non COVID-19 Cost Pressure	Net overspend on employee costs	0.003
Strategy & Change	Underspend	General underspend on running expenses	(0.007)
Community Wealth Building	COVID-19 Loss of Income	Commercial property income losses due to rent waivers and deferral arrangements to support local business, and the uncertain rental market causing delay to properties being let	0.453
Community Wealth Building	COVID-19 Loss of Income	Loss of advertising income	0.007
Community Wealth Building	COVID-19 Additional Cost	Angel Business Improvement District (BID) grant	0.050
Total Chief Executive's			0.314
<i>Of which CV-19 pressures</i>			<i>0.510</i>
ENVIRONMENT AND REGENERATION (E&R)			
Public Protection	COVID-19 Additional Cost	Additional costs as a result of overtime and allowances	0.092
Public Protection	COVID-19 Additional Cost	Personal Protective Equipment (PPE)	0.029
Public Protection	COVID-19 Additional Cost	Parkguard - COVID-19 duties	0.100
Public Protection	COVID-19 Additional Cost	Additional Mortuary Costs	0.010
Public Realm	COVID-19 Additional Cost	Additional Covid spend in Fleet & Depots	0.112
Public Realm	COVID-19 Additional Cost	Personal Protective Equipment (PPE) and flyers	0.142
Public Realm	COVID-19 Additional Cost	Additional costs as a result of overtime and allowances within the Greenspace & Leisure service	0.182
Public Realm	COVID-19 Additional Cost	Highways Covid-19 Expenditure (line marking, agency etc.)	0.018
Public Realm	COVID-19 Additional Cost	Additional costs relating to front-line service delivery with increased agency cover required for sickness/self-isolation at over 20%. Also additional COVID-19 park guard costs for enforcing social distancing (£0.018m per month) and overtime in BECC.	0.715
Planning & Development	COVID-19 Loss of Income	Loss of income on planning application fees	0.300
Public Protection	COVID-19 Loss of Income	Licensing and enforcement activity - tables and chairs FPNs etc.	0.417
Public Protection	COVID-19 Loss of Income	Land Charges	0.112
Public Protection	COVID-19 Loss of Income	Pest Control	0.029
Public Protection	COVID-19 Loss of Income	Fines and CPNs within the HMO Licensing service area	0.064
Public Protection	COVID-19 Loss of Income	Market rents waived	0.279
Public Realm	COVID-19 Loss of Income	Loss of management fee rental income from GLL plus additional support to fund deficit position on open book accounting basis	4.268
Public Realm	COVID-19 Loss of Income	Parks related income - sports income, park concessions and event income	0.552
Public Realm	COVID-19 Loss of Income	Parking related income around PCNs, P&D, Permits & Vouchers and Suspensions	11.529
Public Realm	COVID-19 Loss of Income	Commercial waste income	2.175
Public Realm	COVID-19 Loss of Income	Loss of Angel BID and textiles income	0.024
Public Realm	COVID-19 Loss of Income	Loss of income within Traffic & Engineering from TFL	0.300
Public Realm	COVID-19 Loss of Income	Loss of Energy Services Income	0.124
Planning & Development	Non COVID-19 Cost Pressure	Net overspend within Development Control on employee costs mainly as a result of agency costs and the vacancy factor	0.415
Planning & Development	Non COVID-19 Cost Pressure	Net underspend on licences, advertising, printing costs, activities and other supplies & services.	0.016
Planning & Development	Underspend	Net additional income mainly as a result of Housing Street Properties Fire Safety Inspections by Building Control and shortfall on DRP income.	(0.225)
Public Protection	Underspend	Net underspend on employee costs as a result of vacancies netted off by the vacancy factor	(0.095)
Public Protection	Non COVID-19 Cost Pressure	Net overspend on running costs and legal costs within the division	0.007
Public Protection	Underspend	Net additional income mainly as a result of income from trading standards monetary penalties and licensing income.	(0.062)
Public Realm	Underspend	Net underspend on employee costs within Greenspace & Leisure (including vacancy factor)	(0.194)
Public Realm	Underspend	Net underspend on running costs throughout Greenspace & Leisure as a result of underspends on supplies/services offset by the commissioning of the Garden Classroom to run the Urban Forest School program and consultants fees	(0.013)
Public Realm	Underspend	Net underspend in income mainly as a result of additional tree works income/s106	(0.212)
Public Realm	Non COVID-19 Cost Pressure	Additional employee costs mainly due to the vacancy factor and agency costs in Fleet & Depots	0.045
Public Realm	Non COVID-19 Cost Pressure	General non pay overspend throughout the Fleet & Depots service mainly due to lifecycle replacement items and a new procurement system	0.131
Public Realm	Underspend	Net underspend on employee costs within Highways (including vacancy factor)	(0.484)
Public Realm	Non COVID-19 Cost Pressure	Net overspend on running costs within Highways & Energy Services	0.129
Public Realm	Underspend	Improved position of income within Highways & Energy Services	(0.069)
Public Realm	Non COVID-19 Cost Pressure	Slight underspend on general services within Parking	(0.095)
Public Realm	Non COVID-19 Cost Pressure	Management action required to reduce spend following Zero Based Budgeting exercise to include true cost of out of hours working	0.713
Public Realm	Underspend	Net underspend on employee costs as a result of agency costs, redundancy costs and the vacancy factor within Street Environmental Services	(0.509)
Public Realm	Underspend	Net underspend on running costs mainly as a result of transport recharges and training	(0.241)
Public Realm	Underspend	Additional income within Street Environmental Services	(0.707)
Public Realm	Underspend	Net employee underspend and running cost underspend within Traffic & Engineering	(0.450)
Public Realm	Underspend	Acceleration of Low Traffic Neighbourhood and School Streets programmes	(2.548)
Total E&R			17.126
<i>Of which CV-19 pressures</i>			<i>21.571</i>
HOUSING			
Housing Needs	Non COVID-19 Cost Pressure	Legal Costs	0.292
Housing Needs	Non COVID-19 Cost Pressure	Islington Lettings	0.366
Housing Needs	Underspend	Bad Debt	(0.110)
Housing Needs	Non COVID-19 Cost Pressure	SHPS (Single Persons Homelessness Prevention Scheme)	0.418
Housing Needs	Non COVID-19 Cost Pressure	Temporary Accommodation: Nightly Booked/PSL	0.224
Housing Needs	Underspend	Specialist Support Team	(0.201)
Housing Needs	Underspend	Staffing/Other	(0.581)
NRPF	Underspend	NRPF Services (Statutory and Commercial)	(0.461)
Housing Needs	COVID-19 Additional Cost	Homelessness services	0.409

Appendix 1: 2020/21 General Fund Key Variances - Month 9

Division	Type of Variance	Description	Over/(Under) Spend Month 9 £m
Housing Needs	COVID-19 Additional Cost	Rough sleeping - accommodating and supporting those brought into alternative accommodation	0.583
Housing Needs	COVID-19 Additional Cost	Housing - other excluding HRA	0.430
Housing Needs	COVID-19 Loss of Income	Other income losses	0.100
NRPF	COVID-19 Loss of Income	Other SFC income losses	0.010
Housing Needs	COVID-19 External Funding	Additional CV-19 Grant Income	(1.479)
Total Housing			0.000
<i>Of which CV-19 pressures</i>			<i>0.053</i>
CHILDREN, EMPLOYMENT AND SKILLS (CES)			
Youth and Communities	Underspend	Uncommitted growth funding in relation to VAWG. This has programme has been commissioned for the year and does not require the full allocation of funding	(0.050)
Youth and Communities	Underspend	Forecast underspend against the remand budget on the assumption that the reduced numbers on remand continues from last year. However, this is a demand led budget, and a small increase in activity can have a large impact on the budget.	(0.200)
Youth and Communities	Non COVID-19 Cost Pressure	On-going repairs and maintenance pressure in relation to youth and play provision across the borough	0.100
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Increase in non-staffing costs in in relation to supporting CLA	0.000
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Staffing pressure in the CIN provider service due to increased costs of funding staff provided through health	0.055
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Increased demand on temporary accommodation (non-COVID-19)	0.054
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Increase in Short Breaks activities	0.097
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Legal costs from increased care proceedings (non-COVID-19)	0.344
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Pressure against Clinical posts, due to structural shortfall in core budget	0.026
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Overtime paid to staff to perform additional duties during the Ofsted inspection	0.016
Safeguarding and Family Support	Non COVID-19 Cost Pressure	Pressure against independent fostering agency and residential placements, due to delays to planned transformation work to redirect and reduce placement numbers, as a result of Covid. Overspends partially offset by underspends against joint agency provision and permanency placements.	1.021
Safeguarding and Family Support	Underspend	Application of placements contingency budget	(0.500)
Learning and Schools	Non COVID-19 Income Pressure	Reduction in purchase of annual service packages form schools (pre-COVID 19)	0.132
Learning and Schools	Underspend	Staff vacancies in school support services	(0.017)
Learning and Schools	Underspend	Potential underspend against the Universal Free School Meals budget as a result of pupils being at home	(0.781)
Learning and Schools	Underspend	Paused implementation of growth for Bright Start outreach workers due to cost pressures in the Council	(0.120)
Learning and Schools	Underspend	Forecast underspend against the Holiday Hunger budget	(0.053)
Learning and Schools	Non COVID-19 Cost Pressure	There is an ongoing base budget pressure relating to the council's Post-16 bursary, previously funded from a balance of one-off funding.	0.070
Learning and Schools	Non COVID-19 Cost Pressure	Ongoing base budget pressure in relation to Holloway Pool	0.060
Learning and Schools	Non COVID-19 Cost Pressure	Legal costs in relation to SEND appeals	0.024
Learning and Schools	Non COVID-19 Cost Pressure	Increase in demand for school uniform grants	0.020
Employment, Skills and Culture	Underspend	Early delivery of saving from flexible retirements	(0.020)
Youth and Communities	COVID-19 Additional Cost	Agreed package of support to Isledon to ensure the continued provision of universal youth services across the borough following significant income pressures resulting from Covid-19.	0.325
Safeguarding and Family Support	COVID-19 Additional Cost	Legal costs in relation to an increase in emergency applications for child protection orders	0.150
Safeguarding and Family Support	COVID-19 Additional Cost	Agency staff recruited to provide additional support to the Emergency Duty service as a result of COVID-19	0.008
Safeguarding and Family Support	COVID-19 Additional Cost	Additional independent reviewing officer for 6 months	0.050
Safeguarding and Family Support	COVID-19 Additional Cost	Increase in allowance for carers by £20 per week until 31 August due to increased costs of caring for young people while they are at home	0.059
Safeguarding and Family Support	COVID-19 Additional Cost	Additional financial support provided to care leavers through the summer. There is the potential to meet £54k of this cost through s106 funding.	0.093
Safeguarding and Family Support	COVID-19 Additional Cost	Nursing costs in relation to children discharged from hospital during COVID-19 lockdown	0.027
Safeguarding and Family Support	COVID-19 Additional Cost	Increase in demand for crisis payments as more disabled children are remaining at home due to COVID-19 and potential additional care support to clients	0.071
Safeguarding and Family Support	COVID-19 Additional Cost	Delay to moving families out of temporary accommodation due to COVID-19	0.064
Safeguarding and Family Support	COVID-19 Additional Cost	Additional COVID-19 cost risks in the division	0.593
Learning and Schools	COVID-19 Additional Cost	Provision of home learning packs for children and young people at home who do not have access to IT	0.018
Learning and Schools	COVID-19 Loss of Income	Estimated loss of parental income in Children's Centres due to a significant reduction in children accessing provision due to COVID-19	2.422
Learning and Schools	COVID-19 Additional Cost	Estimated cost of the provision of Provision of food vouchers to children who are eligible for the Early years Pupil Premium	0.026
Learning and Schools	COVID-19 Additional Cost	Purchase of PPE for Children's Centres	0.007
Learning and Schools	COVID-19 Loss of Income	Loss of curriculum income in the SEN transport service	0.096
Learning and Schools	COVID-19 Additional Cost	Additional support to Mother Tongue Supplementary Schools over the summer	0.030
Learning and Schools	COVID-19 Loss of Income	Loss of income in relation to school absences	0.032
Learning and Schools	COVID-19 Additional Cost	Cost of providing free school meals during autumn half-term and on the additional inset days in the run up to Christmas	0.180
Learning and Schools	COVID-19 Additional Cost	Sunk costs in relation to Upward Bound that are not recoverable due to COVID-19	0.014
Learning and Schools	COVID-19 Additional Cost Risk	Additional COVID-19 cost risks in the division	0.724
Learning and Schools	COVID-19 Loss of Income Risk	Additional COVID-19 income risks in the division	0.175
Partnerships and Service Support	COVID-19 Loss of Income	Estimated loss of income at Cardfields and the Laycock Centre as a result of COVID-19	0.695
Partnerships and Service Support	COVID-19 Additional Cost	Purchase of 400 laptops / Chromebooks for home learning for children without access to IT kit at home and for Children in Need to enable them to stay in contact with social workers	0.125
Partnerships and Service Support	COVID-19 Additional Cost	Additional costs of cleaning BSF schools due to COVID-19 (Council share)	0.083
Partnerships and Service Support	COVID-19 Additional Cost Risk	Additional COVID-19 cost risks in the division	0.150
Employment, Skills and Culture	COVID-19 Loss of Income	Estimated loss of income in the Arts Service due to COVID-19	0.084
Employment, Skills and Culture	COVID-19 Loss of Income	Estimated loss of income in Libraries, including the Education Library Service, due to COVID-19	0.171
Employment, Skills and Culture	COVID-19 Additional Cost	Provision of reading support to children who are at home	0.006
Employment, Skills and Culture	COVID-19 Additional Cost	Estimated cost of 50 Chromebooks for vulnerable adults	0.015
Total CES			6.771
<i>Of which CV-19 pressures</i>			<i>6.493</i>
ADULT SOCIAL SERVICES			
Integrated Community Services	COVID-19 Additional Cost	Adult Social Care – workforce pressures	0.853
Integrated Community Services	COVID-19 Additional Cost	COVID-19 Hospital Discharge Service Placements	6.711
Integrated Community Services	COVID-19 External Funding	COVID-19 Hospital Discharge Service Placements Costs: Assumed income from NHS	(6.711)

Appendix 1: 2020/21 General Fund Key Variances - Month 9

Division	Type of Variance	Description	Over/(Under) Spend Month 9 £m
Integrated Community Services	Underspend	Memory Cognition, Physical Support Placements and Mental Health	(0.062)
Integrated Community Services	COVID-19 Additional Cost	Adult Social Care – supporting the market	2.006
Learning Disabilities	COVID-19 Additional Cost	Additional care packages in LD to replace day services	0.648
Integrated Community Services	COVID-19 External Funding	Infection Control Grant	(1.830)
Integrated Community Services	COVID-19 Additional Cost	Adult Social Care - Personal Protective Equipment (PPE)	1.599
Integrated Community Services	COVID-19 Additional Cost	Adult Social Care - other	0.028
Integrated Community Services	COVID-19 Loss of Income	Reduction in service user contributions to packages of care	1.096
In House Services	Underspend	Impact of COVID-19 on In-House Day Services	(0.013)
In House Services	Non COVID-19 Cost Pressure	Reablement Staffing	0.030
Strategy & Commissioning	Non COVID-19 Cost Pressure	Integrated Community Equipment Service Pooled Budget	0.058
Strategy & Commissioning	Underspend	Commissioning Staffing Vacancies	(0.141)
Strategy & Commissioning	Non COVID-19 Cost Pressure	Intermediate Care Staffing	0.027
Adult Social Care	Non COVID-19 Cost Pressure	Adult Social Care Management Costs	0.010
Total Adult Social Services			4.309
<i>Of which CV-19 pressures</i>			<i>4.400</i>
Total People			11.080
<i>Of which CV-19 pressures</i>			<i>10.893</i>
PUBLIC HEALTH			
Children & Young People	Non COVID-19 Cost Pressure	Minor Staffing Movement Costs	0.008
Other Public Health	Underspend	Efficiencies in the Public Health grant uplift	(0.642)
Sexual Health	Underspend	Activity has considerably dropped this year which has resulted in LBI paying less to providers. The department has now negotiated and agreed baseline tariffs with the providers. The service also received £321k in Prep funding this year.	(0.378)
Substance Misuse	Underspend	Procurement efficiencies delivered additional savings.	(0.163)
Sexual Health	COVID-19 Additional Cost	Mainly due to an increase in online access to STI testing and treatment and online contraception	0.291
Total Public Health			(0.884)
<i>Of which CV-19 pressures</i>			<i>0.291</i>
RESOURCES DIRECTORATE			
Financial Operations	COVID-19 Loss of Income	Loss of income from Assembly Hall events and registrars services (e.g. weddings) relating to cancellation of previously booked events and lack of new bookings as well as emergency assistance grant.	1.270
Financial Operations	COVID-19 Additional Cost	Potential Assembly Hall re-opening costs: Air Handling System/Power Upgrade/technological/IT modification	0.235
Financial Operations	COVID-19 Additional Cost	Additional overtime/salary related expenditure incurred due to extra support and assistance provided to vulnerable and self-isolating people and communities at large	0.291
Financial Operations	COVID-19 Additional Cost	Crisis payments are being made to local residents to support people who are struggling to buy the basics (net of specific government grant funding)	0.595
Digital Services	COVID-19 Additional Cost	Upgrading of IT infrastructure due to increased home working and additional support and maintenance costs. This is net of assumed funding from earmarked reserves for non COVID-19 related IT project costs.	1.972
Financial Operations	COVID-19 Loss of Income	Loss of court costs income due to court activities being closed and no hearings taking place	0.700
Digital Services	COVID-19 Additional Cost	WFH, ICT and Office Equipment support	0.500
Law and Governance	COVID-19 Loss of Income	Loss of legal income from planning and property services	0.042
Resources Others (department as a whole)	Underspend	Includes corporate support for legal case management system	(1.580)
Total Resources			4.025
<i>Of which CV-19 pressures</i>			<i>5.605</i>
Directorates Total			31.661
<i>Of which CV-19 pressures</i>			<i>38.923</i>
CORPORATE			
We are Islington	COVID-19 Additional Cost	Estimated additional costs of running the 'We are Islington' support service that not reflected in directorate forecasts	0.619
London Mortality Management	COVID-19 Additional Cost	Estimated pressure in relation to mortality management costs allocated across London councils	1.082
Re-profiled savings (non COVID-19 related)	Non COVID-19 Cost Pressure	Re-profiling of the 3-year saving plan following review at the end of the previous financial year	2.780
Re-profiled savings (COVID-19 related)	COVID-19 Additional Cost	Further re-profiling of the 3-year savings plan to reflect the impact of COVID-19	2.175
Undeliverable savings	Non COVID-19 Cost Pressure	Historical savings target that is no longer considered deliverable	0.968
Corporate Financing Account	Underspend	Estimated one-off underspend on the corporate financing budget, in part due to COVID-19 related slippage in the capital programme	(1.000)
Contract inflation	Underspend	Underspend on assumed contract inflation, of which £0.500m ongoing and £0.750m one-off in nature	(1.250)
Vacancy factor	Underspend	Agreed vacancy factor management action across the council with effect from 1 July 2020 (9 months part-year effect), excluding services where vacancies have to be covered for safeguarding or service performance reasons	(2.385)
Reserve movements	Non COVID-19 Cost Pressure	In-year budget pressure in relation to previously budgeted drawdowns from earmarked reserves that now needs to be maintained in reserves in light of COVID-19 related budget pressures and hardening budget risks over the medium term.	3.084
Total Corporate Items			6.073
<i>Of which CV-19 pressures</i>			<i>3.876</i>
IN-YEAR GENERAL FUND			37.734
<i>Of which CV-19 pressures</i>			<i>42.799</i>
COVID-19 Collection Fund Losses			4.737
OVERALL GENERAL FUND			42.471
<i>Of which CV-19 pressures</i>			<i>47.536</i>
COVID-19 Grant (net of amount applied in 2019/20)			(26.043)
SFC Compensation Full Year Estimate			(16.491)
Assumed Tax Guarantee Scheme Compensation			(2.478)
Transfer to COVID-19 Reserve			2.541
Unplanned Transfer from GF Balances			0.000
FORECAST NET GENERAL FUND			0.000

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Appendix 2: 2020/21 Budget Monitoring by Service Area - Month 9

GENERAL FUND						Forecast	
	Expenditure Budget	Income Budget	Net Budget	Forecast Outturn	Over/(Under) Spend Month 9	Over/(Under) Spend Previous Month	Month to Month Change
	£m	£m	£m	£m	£m	£m	£m
CHIEF EXECUTIVE'S DIRECTORATE							
Chief Executive's Office	0.430	(0.342)	0.088	0.108	0.020	0.011	0.009
Communications and Change	2.017	(1.016)	1.002	0.991	(0.011)	0.001	(0.012)
Community Wealth Building	3.613	(3.377)	0.236	0.544	0.308	0.304	0.004
Strategy & Change	0.843	(0.119)	0.724	0.721	(0.003)	0.002	(0.005)
Total Chief Executive's	6.902	(4.853)	2.049	2.363	0.314	0.319	(0.005)
<i>Of which CV-19 pressures</i>					<i>0.510</i>	<i>0.510</i>	<i>0.000</i>
ENVIRONMENT AND REGENERATION (E&R)							
Directorate	1.347	(1.848)	(0.501)	(0.501)	0.000	0.000	0.000
Planning and Development	5.945	(4.864)	1.081	1.587	0.506	0.502	0.004
Public Protection	15.289	(10.793)	4.496	5.478	0.982	1.011	(0.029)
Public Realm	87.771	(76.928)	10.843	26.481	15.638	14.801	0.837
Total E&R	110.352	(94.433)	15.919	33.045	17.126	16.314	0.812
<i>Of which CV-19 pressures</i>					<i>21.571</i>	<i>20.420</i>	<i>1.151</i>
HOUSING							
Temporary Accommodation (Homelessness Direct)	12.311	(9.248)	3.063	3.270	0.207	0.173	0.034
Housing Needs (Homelessness Indirect)	4.115	(2.417)	1.698	1.643	(0.055)	(0.103)	0.048
Housing Strategy and Development	0.073	0.000	0.073	0.067	(0.006)	(0.006)	0.000
Housing Administration	1.135	(0.217)	0.918	1.000	0.082	(0.001)	0.083
No Recourse to Public Funds	1.435	(0.260)	1.175	0.947	(0.228)	(0.063)	(0.165)
Voluntary and Community Services (VCS)	3.721	(0.925)	2.796	2.796	0.000	0.000	0.000
Total Housing	22.790	(13.067)	9.723	9.723	(0.000)	(0.000)	0.000
<i>Of which CV-19 pressures</i>					<i>0.053</i>	<i>0.085</i>	<i>(0.032)</i>
CHILDREN, EMPLOYMENT AND SKILLS (CES)							
Youth and Communities	8.998	(3.219)	5.779	5.954	0.175	0.300	(0.125)
Safeguarding and Family Support	55.376	(12.569)	42.807	45.035	2.228	2.228	0.000
Learning and Schools (non DSG element)	235.546	(208.622)	26.924	29.983	3.059	3.559	(0.500)
Partnership and Service Support	6.825	(2.927)	3.898	4.951	1.053	1.053	0.000
Strategy and Planning	1.222	(2.281)	(1.059)	(1.059)	0.000	0.000	0.000
Employment, Skills and Culture	8.515	(3.609)	4.906	5.162	0.256	0.256	0.000
Health Commissioning	1.966	(0.925)	1.041	1.041	0.000	0.000	0.000
Total CES	318.448	(234.152)	84.296	91.067	6.771	7.396	(0.625)
<i>Of which CV-19 pressures</i>					<i>6.493</i>	<i>7.118</i>	<i>(0.625)</i>
ADULT SOCIAL SERVICES							
Adult Social Care	3.678	(21.656)	(17.978)	(17.968)	0.010	0.033	(0.023)
Integrated Community Services	49.860	(19.553)	30.307	33.997	3.690	4.233	(0.543)
In House Services	9.899	(2.419)	7.480	7.497	0.017	0.339	(0.322)
Learning Disabilities	33.543	(7.632)	25.911	26.559	0.648	0.545	0.103
Strategy and Commissioning	41.497	(21.581)	19.916	19.860	(0.056)	(0.047)	(0.009)
Total Adult Social Services	138.477	(72.841)	65.636	69.945	4.309	5.103	(0.794)
<i>Of which CV-19 pressures</i>					<i>4.400</i>	<i>5.185</i>	<i>(0.785)</i>
Total People	456.925	(306.993)	149.932	161.012	11.080	12.499	(1.419)
<i>Of which CV-19 pressures</i>					<i>10.893</i>	<i>12.303</i>	<i>(1.410)</i>
PUBLIC HEALTH							
Children 0-5 Public Health	3.772	0.000	3.772	3.772	0.000	0.000	0.000
Children and Young People	1.749	(0.160)	1.589	1.597	0.008	(0.033)	0.041
NHS Health Checks	0.250	0.000	0.250	0.25	0.000	0.000	0.000
Obesity and Physical Activity	1.047	(0.251)	0.796	0.796	0.000	0.000	0.000
Other Public Health	9.197	(28.655)	(19.458)	-20.063	(0.605)	(0.606)	0.001
Sexual Health	6.184	(0.775)	5.409	5.267	(0.142)	(0.646)	0.504
Smoking and Tobacco	0.477	0.000	0.477	0.494	0.017	0.017	0.000
Substance Misuse	7.166	0.000	7.166	7.003	(0.163)	(0.163)	0.000
Total Public Health	29.841	(29.841)	(0.000)	(0.884)	(0.884)	(1.430)	0.546
<i>Of which CV-19 pressures</i>					<i>0.291</i>	<i>0.393</i>	<i>(0.102)</i>
RESOURCES							
Directorate	0.874	0.000	0.874	0.970	0.096	0.097	(0.001)
Digital Services and Transformation	18.220	(5.013)	13.207	15.679	2.472	1.987	0.485
Financial Management and Property	6.117	(4.138)	1.979	1.929	(0.050)	0.001	(0.051)
Financial Operations	237.640	(218.876)	18.764	19.923	1.159	3.145	(1.986)
Health and Safety	1.102	(0.380)	0.722	0.722	0.000	0.000	0.000
Internal Audit	0.694	0.000	0.694	0.551	(0.143)	(0.138)	(0.005)
Law and Governance	6.821	(3.558)	3.263	3.583	0.320	0.199	0.121
Human Resources	3.141	(1.685)	1.456	1.627	0.171	0.184	(0.013)
Total Resources	274.609	(233.650)	40.959	44.984	4.025	5.475	(1.450)
<i>Of which CV-19 pressures</i>					<i>5.605</i>	<i>5.694</i>	<i>(0.089)</i>
Directorates Total (excluding CV-19)	901.419	(682.837)	218.582	250.243	31.661	33.176	(1.515)
<i>Of which CV-19 pressures</i>					<i>38.923</i>	<i>39.405</i>	<i>(0.482)</i>

Appendix 2: 2020/21 Budget Monitoring by Service Area - Month 9

	Expenditure Budget	Income Budget	Net Budget	Forecast Outturn	Over/(Under) Spend Month 9	Forecast Over/(Under) Spend Previous Month	Month to Month Change
	£m	£m	£m	£m	£m	£m	£m
CORPORATE							
Council Tax	0.018	(99.201)	(99.183)	(99.183)	0.000	0.000	0.000
Retained Business Rates	0.000	(104.642)	(104.642)	(104.642)	0.000	0.000	0.000
Revenue Support Grant	0.000	(24.459)	(24.459)	(24.459)	0.000	0.000	0.000
New Homes Bonus	0.000	(5.269)	(5.269)	(5.269)	0.000	0.000	0.000
Other Specific Grant	0.000	(0.570)	(0.570)	(0.570)	0.000	0.000	0.000
Corporate Financing Account	7.987	(9.897)	(1.910)	(2.910)	(1.000)	(1.000)	0.000
Levies	20.072	0.000	20.072	20.072	0.000	0.000	0.000
Pensions	13.465	(4.117)	9.348	9.348	0.000	0.000	0.000
Other Corporate Items	(0.093)	0.000	(0.093)	3.896	3.989	5.196	(1.207)
Transfer to/(from) Reserves	9.944	0.000	9.944	13.028	3.084	0.000	3.084
Appropriations and Technical Accounting Entries	0.000	(25.960)	(25.960)	(25.960)	0.000	0.000	0.000
Contingency	4.140	0.000	4.140	4.140	0.000	0.000	0.000
Total Corporate Items	55.533	(274.115)	(218.582)	(212.509)	6.073	4.196	1.877
<i>Of which CV-19 pressures</i>					<i>3.676</i>	<i>3.674</i>	<i>0.002</i>
IN-YEAR GENERAL FUND	956.952	(956.952)	(0.000)	37.734	37.734	37.372	0.362
<i>Of which CV-19 pressures</i>					<i>42.599</i>	<i>43.079</i>	<i>(0.480)</i>
Collection Fund Losses					4.737	11.814	(7.077)
OVERALL GENERAL FUND					42.471	49.186	(6.715)
<i>Of which CV-19 pressures</i>					<i>47.336</i>	<i>54.893</i>	<i>(7.557)</i>
COVID-19 Grant (net of amount applied in 2019/20)					(26.043)		
SFC Income Compensation Full Year Estimate					(16.491)		
Assumed Tax Guarantee Scheme Compensation					(2.478)		
Transfer to COVID-19 Reserve					2.541		
Unplanned Transfer from GF Balances					0.000		
FORECAST NET GENERAL FUND					(0.000)		

Appendix 2: 2020/21 Budget Monitoring by Service Area - Month 9

HOUSING REVENUE ACCOUNT(HRA)					
Service Area	Current Budget	Forecast Outturn	Over/(Under) Spend Month 9	Forecast Over/(Under) Spend Previous Month	Month to Month Change
	£m	£m	£m	£m	£m
Dwelling Rents	(156.976)	(157.371)	(0.395)	(0.395)	(0.000)
Tenant Service Charges	(18.421)	(18.521)	(0.100)	(0.100)	(0.000)
Non Dwelling Rents	(1.600)	(1.225)	0.375	0.375	0.000
Heating Charges	(2.578)	(1.188)	1.390	1.390	0.000
Leaseholder Charges	(15.173)	(14.810)	0.363	0.275	0.088
Parking Income	(2.350)	(2.175)	0.175	0.175	0.000
PFI Credits	(22.855)	(22.855)	0.000	0.000	0.000
Interest Receivable	(0.750)	(0.900)	(0.150)	(0.150)	0.000
Contribution from the General Fund	(0.816)	(0.816)	0.000	0.000	0.000
Other Income	(1.500)	(2.500)	(1.000)	(1.000)	0.000
Income	(223.019)	(222.361)	0.658	0.570	0.088
Repairs and Maintenance	34.190	36.190	2.000	2.000	0.000
General Management	52.313	53.298	0.985	0.000	0.985
PFI Payments	44.233	43.533	(0.700)	0.000	(0.700)
Special Services	25.346	23.846	(1.500)	(1.500)	0.000
Rents, Rates, Taxes & Other Changes	0.990	1.105	0.115	0.115	(0.000)
Capital Financing Costs	17.926	17.139	(0.787)	0.000	(0.787)
Depreciation (mandatory transfer to Major Repairs Reserve)	30.567	30.567	0.000	0.000	0.000
Additional transfer to Major Repairs Reserve	0.000	0.000	0.000	0.000	0.000
Bad Debt Provisions	1.250	3.300	2.050	2.500	(0.450)
Contingency	2.320	2.320	0.000	0.000	0.000
Transfer to HRA Reserves	13.885	13.885	0.000	0.000	0.000
Expenditure	223.019	225.182	2.163	3.115	(0.952)
(Surplus)/Deficit	(0.000)	2.821	2.821	3.235	(0.414)

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Appendix 3: Capital Programme 2020/21 to 2022/23 - Month 9

Directorate/Scheme	2020/21										Prior Month Forecast
	Original Budget	Budget Changes	Current Budget	Forecast Outturn	Forecast Variance	Reason for Variance	Expenditure to Date	2020/21 Forecast Spent to Date	Explanation of Forecast		
	£m	£m	£m	£m	£m	Dropdown	£m	%	If % of Forecast Spent to Date - Red/Amber, please provide explanation If there is a forecast variance, please provide explanation		
ENVIRONMENT AND REGENERATION											
Cemeteries	0.000	0.016	0.016	0.016	0.000		(0.021)	(131.3%)	Negative spend is an accrual that will be cleared - delays in contractor invoicing which will be resolved in 2020/21.		0.016
Bunhill Energy Centre Phase 2	1.026	1.990	3.016	2.477	(0.539)	Reprofiling - Non CV-19	1.004	40.5%	Bunhill Energy Centre Phase 2 will be substantively completed by March. The total budget for the project is £16.311m and there is a forecast reprofiling of £0.539m in relation to the City Forum connection which is under discussion with Berkeley Homes.		3.016
Greenspace	0.000	0.664	0.664	0.643	(0.021)	Reprofiling - Non CV-19	0.342	53.2%	In-year budget changes largely relate to allocation of S106/CIL funds from placeholder offset by budget slippage on Whittington Park Community Centre (£0.324m) as the project is now on hold due to lack of funding and Highbury Fields pitches (£0.220m) as project currently not fully funded.		0.664
Highways	1.400	0.784	2.184	2.184	0.000		0.962	44.0%			2.184
Leisure (Maintenance and Investment)	0.288	0.092	0.380	0.138	(0.242)	Reprofiling - Largely CV-19	0.075	54.3%	Forecast reprofiling of £0.242m with full spend on the maintenance programme dependent on review of leisure services and no investment planned in 2020/21 due to Covid-19.		0.380
Section 106/CIL Funded Schemes	5.000	(2.750)	2.250	0.244	(2.006)	Reprofiling - Non CV-19	0.003	1.2%	Forecast reprofiling of £2.006m as all projects for 2020/21 have now been agreed. This is a S106/CIL placeholder budget agreed on an annual basis and as budgets for new projects are agreed they are allocated from the £5.000m.		2.250
Council Building Renovation (Special Projects)	0.000	0.328	0.328	0.328	0.000		0.002	0.6%	Majority of spend relating to 222 Upper St generators and Clerkenwell Green public toilets expected in Q4, some slippage on projects relating to Waste Recycling Centre (£0.085m); on track for completion in early 21/22.		0.328
Traffic and Engineering	2.500	(0.868)	1.632	1.632	0.000		1.648	101.0%	In year budget changes largely relate to reprofiling on various minor works projects due to Covid-19, prioritisation of People Friendly Streets (PFS) and contractor resource pressures. Current net spend of 101% will reduce following award of TfL Local Implementation Funding.		1.632
People Friendly Streets (Including Traffic Enforcement)	3.000	0.050	3.050	3.050	0.000		2.593	85.0%			3.050
Vehicle Replacement	2.000	0.278	2.278	2.278	0.000		0.709	31.1%	Spend to date behind profile partly due to manufacturer delays due to Covid, is some risk of further slippage due to further recent Covid restrictions.		2.278

Appendix 3: Capital Programme 2020/21 to 2022/23 - Month 9

Directorate/Scheme	2020/21										Prior Month Forecast
	Original Budget	Budget Changes	Current Budget	Forecast Outturn	Forecast Variance	Reason for Variance	Expenditure to Date	2020/21 Forecast Spent to Date	Explanation of Forecast		
	£m	£m	£m	£m	£m	Dropdown	£m	%	If % of Forecast Spent to Date - Red/Amber, please provide explanation If there is a forecast variance, please provide explanation		
Sobell Leisure Centre	0.445	0.000	0.445	0.000	(0.445)	Reprofiling - Non CV-19	0.000	100.0%	Forecast reprofiling of £0.445m following decision to procure Sobell works together with works to Finsbury Leisure Centre and Cally Roof to maximise value for money to the council.		0.445
Cally Pool	0.250	(0.250)	0.000	0.000	0.000		0.000	100.0%	Budget slippage of £0.250m as the project is on hold pending review of leisure services.		0.000
New River Walk	0.450	(0.403)	0.047	0.047	0.000		0.000	0.0%	Spend of £0.047m forecast in year; majority of budget slipped into 2021/22 as a consequence of delays caused by ecological impact studies.		0.047
Playground Water Features	0.450	(0.030)	0.420	0.420	0.000		0.420	100.0%			0.420
Highbury Bandstand/Highbury Fields	0.250	(0.245)	0.005	0.005	0.000		0.000	0.0%	Majority of budget (£0.245m) previously slipped to 2021/22 following delays from Covid-19 which impacted on recruitment.		0.005
Bingfield Park (Including Crumbles Castle Legacy)	0.250	(0.243)	0.007	0.007	0.000		0.007	100.0%	Prior budget slippage of £0.243m following delays due to changes in overall project scope.		0.007
Wray Crescent Cricket Pavilion	0.130	(0.130)	0.000	0.000	0.000		0.000	100.0%	With procurement complete, no spend expected in 2020/21 as project now programmed for 2021/22 so budget has been slipped.		0.000
Tufnell Park All-Weather Pitch	0.300	(0.300)	0.000	0.000	0.000		0.000	100.0%	Following delays caused by shortfall in funding and results of public engagement project will be undertaken in 2021/22.		0.000
Vehicle fleet Electrification	1.500	(1.300)	0.200	0.191	(0.009)	Reprofiling - Non CV-19	0.135	70.7%	Budget slippage of £1.309m consistent with expenditure profile agreed with GLA in October 2020.		0.200
CCTV Upgrade	0.490	0.000	0.490	0.490	0.000		0.000	0.0%	Contractor appointed and full spend expected by March.		0.490
Finsbury Leisure Centre	0.400	(0.350)	0.050	0.050	0.000		0.005	10.0%	Progression of a planning application has been delayed by review of leisure services but work is expected to resume in early 2021/22.		0.050
Economic Development	0.000	0.739	0.739	0.739	0.000		0.006	0.8%			0.739
Transport Planning	0.000	0.000	0.000	0.000	0.000		0.013	100.0%			0.000
CCTV Other	0.000	0.059	0.059	0.059	0.000		0.047	79.7%			0.059
Energy Services	0.000	0.361	0.361	0.361	0.000		0.040	11.1%	£0.361m funding received from Green Homes Grant in partnership with Housing which is forecast to be spent in full by end of March.		0.000
Total Environment and Regeneration	20.129	(1.508)	18.621	15.359	(3.262)		7.990	52.0%			18.260

Appendix 3: Capital Programme 2020/21 to 2022/23 - Month 9

Directorate/Scheme	2020/21										Prior Month Forecast
	Original Budget	Budget Changes	Current Budget	Forecast Outturn	Forecast Variance	Reason for Variance	Expenditure to Date	2020/21 Forecast Spent to Date	Explanation of Forecast		
	£m	£m	£m	£m	£m	Dropdown	£m	%			
HOUSING											
Housing Revenue Account											
Major Works and Improvements	38.438	(12.838)	25.600	25.600	0.000		21.000	82.0%	On track for full year spend against current budget, reduced from original budget with a number of capital works paused due to Covid-19, which also contributed to a delay in the award of 3 key capital cyclical improvement programme contracts. These contracts have now been awarded & are due to commence mobilisation very soon.		25.600
New Build Programme	59.639	(26.739)	32.900	24.980	(7.920)	Reprofiling - Largely CV-19	13.700	54.8%	Historically New Build spend at M9 is around 60% of outturn - a further review of scheme progress has been carried out and the majority (82%) of remaining forecast spend is assigned to schemes on site. There are no outstanding issues so not withstanding the ongoing uncertainty with regards to the impact of Covid and also EU Exit, there is reasonable confidence that the forecast represents a realistic outlook.		32.900
Jean Stokes community hub	0.250	(0.250)	0.000	0.000	0.000		0.000	100.0%	Budget previously slipped - whilst project architect has been appointed the original planned submission of a planning application is delayed. Covid 19 will also impact on delivery timelines but this will be monitored moving forward to see if any lost time can be made up in 2021/22.		0.000
Temporary Accommodation	23.850	3.900	27.750	27.750	0.000		20.400	73.5%	47 purchases to date and 20 properties where offers have been accepted.		27.750
Housing General Fund											
New Build Open Market Sales	20.169	(8.869)	11.300	6.612	(4.688)	Reprofiling - Largely CV-19	3.800	57.5%	Historically New Build spend at M9 is around 60% of outturn - a further review of scheme progress has been carried out and the majority (82%) of remaining forecast spend is assigned to schemes on site. There are no outstanding issues so not withstanding the ongoing uncertainty with regards to the impact of Covid and also EU Exit, there is reasonable confidence that the forecast represents a realistic outlook.		11.300
Total Housing	142.346	(44.796)	97.550	84.942	(12.608)		58.900	69.3%			97.800
PEOPLE											
Central Foundation School Expansion	0.120	0.331	0.451	0.451	0.000		0.244	54.1%			0.451
Central Library Renovation	0.000	0.408	0.408	0.465	0.057	Overspend	0.446	95.9%	Project has been completed. Awaiting quantity surveyor report to finalise costs; there is potential for further overspend which will be contained within the Other Schools/Contingency budget of £0.086m.		0.465
Dowery Street/Primary PRU	0.000	0.006	0.006	0.006	0.000		0.006	100.0%			0.027

Appendix 3: Capital Programme 2020/21 to 2022/23 - Month 9

Directorate/Scheme	2020/21									
	Original Budget	Budget Changes	Current Budget	Forecast Outturn	Forecast Variance	Reason for Variance	Expenditure to Date	2020/21 Forecast Spent to Date	Explanation of Forecast	Prior Month Forecast
	£m	£m	£m	£m	£m	Dropdown	£m	%	If % of Forecast Spent to Date - Red/Amber, please provide explanation If there is a forecast variance, please provide explanation	£m
Early Years Capital	0.550	(0.410)	0.140	0.140	0.000		0.110	78.6%	£0.140m scheme for New River extension has started. Budget changes relate to £0.170m Bright Start Hub works not now expected to commence this financial year due to delays in getting access to the building, and along with delays to works to other Early Years sites.	0.140
Primary Schools Condition Schemes/Schools Modernisation	1.227	1.937	3.164	2.317	(0.847)	Reprofiling - Largely CV-19	1.419	61.2%	Following the recent announcement of lockdown £0.347m of reprofiling required for contractors known to be unable to begin work due to Covid-19 restrictions. Further slippage across the programme is likely, this is currently estimated at £0.500m with a more detailed review in progress.	2.858
Highbury Grove School Expansion	0.000	0.167	0.167	0.167	0.000		0.034	20.4%		0.167
Other Schools/Contingency	0.000	0.086	0.086	0.086	0.000		0.000	0.0%	This budget will be used to cover the expected overspend on Central Library Renovation.	0.086
Schools Matching Capital Programme	0.200	0.000	0.200	0.200	0.000		0.045	22.5%	Following announcement of recent lockdown projects are expected to be delayed and slippage expected - forecast to be updated in M10.	0.200
Special Provision Capital Fund	0.000	0.000	0.000	0.000	0.000		0.000	100.0%		0.000
School Condition Works	0.000	0.023	0.023	0.023	(0.000)		0.029	126.1%	Emergency waterworks at Laycock and Pakeman schools.	0.306
Tufnell Park School Expansion	0.750	(0.044)	0.706	0.706	0.000		0.193	27.3%	School expansion work in completion stage; currently ancillary work being undertaken on site for which costs expected to come through shortly.	0.706
Adult social care commissioned services (18 Highbury Grove, 76-80 Isledon Road, 35 Ashley Road, 48 Despard Road)	0.265	(0.165)	0.100	0.100	0.000		0.000	0.0%	Delays in recruitment due to Covid. Project team now in place with works expected to start in Q4, although likely to be further impacted by Covid-19 restrictions.	0.100
St Anne's residential care home, 60 Durham Road	0.200	(0.100)	0.100	0.100	0.000		0.017	17.0%	Delays in recruitment due to Covid. Project team now in place with works expected to start in Q4, although likely to be further impacted by Covid-19 restrictions.	0.100
Wray Court and Orchard Close residential care homes for people with learning difficulties	0.200	(0.200)	0.000	0.000	0.000		0.000	100.0%	Start date for works in 2021/22 due to project delays as a result of Covid-19.	0.000
Early Years and Children's Centres	0.833	(0.583)	0.250	0.250	0.000		0.000	0.0%	£0.075m of works completed at Paradise Park (costs anticipated in month). There is a further plan of works in place an additional £0.175m this financial year. Remaining works will be completed next year across multiple sites.	0.250
Libraries Modernisation	0.500	(0.480)	0.020	0.020	0.000		0.003	15.0%	£0.020m expected spend on feasibility study in year. Works due to begin at Archway and Central Library in 2021/22.	0.020
Martin Luther King Adventure Playground	0.350	(0.300)	0.050	0.050	0.000		0.004	8.0%	£0.050m fees expected in year, with the architect and quantity surveyor in place. On-site works to take place in 21/22.	0.050

Appendix 3: Capital Programme 2020/21 to 2022/23 - Month 9

Directorate/Scheme	2020/21										Prior Month Forecast
	Original Budget	Budget Changes	Current Budget	Forecast Outturn	Forecast Variance	Reason for Variance	Expenditure to Date	2020/21 Forecast Spent to Date	Explanation of Forecast		
	£m	£m	£m	£m	£m	Dropdown	£m	%	If % of Forecast Spent to Date - Red/Amber, please provide explanation If there is a forecast variance, please provide explanation		
Cornwallis Adventure Playground	0.350	(0.300)	0.050	0.050	0.000		0.005	10.0%	£0.050m fees expected in year, with the architect and quantity surveyor in place. On-site works to take place in 21/22.		0.050
Hayward Adventure Playground	0.050	0.000	0.050	0.030	(0.020)	Reprofiling - Partly CV-19	0.013	43.3%	Project has started, but due to delays is now expected to be completed in 2021/22 so slippage of £0.020m expected.		0.050
South Library	0.300	(0.300)	0.000	0.000	0.000		0.000	100.0%	Project programmed for 2021/22 due to delays caused by listed building status; awaiting outcome of feasibility study before progressing further.		0.000
48 Seven Sisters Road	0.000	0.400	0.400	0.400	0.000		0.000	0.0%	Currently out to tender, works expected to be completed in Q4 2020/21.		0.400
Total People	5.895	0.476	6.371	5.561	(0.810)		2.568	46.2%			6.426
RESOURCES/CORPORATE											
Laycock Street	0.000	0.300	0.300	0.100	(0.200)	Reprofiling - Largely CV-19	0.000	0.0%	Slippage expected due to Covid-19 restrictions delaying project start.		0.300
Hungerford Road Cladding Replacement	2.975	(1.160)	1.815	0.817	(0.998)	Reprofiling - Partly CV-19	0.374	45.8%	Delay due to COVID-19 lockdowns, which has caused work to progress slower than initially anticipated, with various stages of the project work currently on hold.		1.815
Total Resources/Corporate	2.975	(0.860)	2.115	0.917	(1.198)		0.374	40.8%			2.115
TOTAL CAPITAL PROGRAMME	171.345	(46.688)	124.657	106.779	(17.877)		69.832	65.4%			124.601

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Report of: Director of Law and Governance

Meeting of	Date	Agenda Item	Ward(s)
Policy and Performance Scrutiny Committee	01 March 2021	G1	All

Delete as appropriate	Exempt	Non-exempt
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**SUBJECT: MONITORING OF RECOMMENDATIONS OF REVIEW COMMITTEES
TIMETABLE FOR TOPICS, POLICY AND PERFORMANCE
COMMITTEE'S WORK PROGRAMME, KEY DECISIONS**

1. Synopsis

To inform the Policy and Performance Scrutiny Committee of the timetable of the Review Committees scrutiny topics for the remainder of the municipal year, the timetable for monitoring the recommendations of the Review Committees, the current situation on the Policy and Performance Scrutiny Committee's work programme, and Key Decisions.

2. Recommendation

That the Policy and Performance Scrutiny Committee note the timetable and the arrangements for monitoring the recommendations of the Review Committees, the current work programme, and the key decisions.

3. Background

Attached to this report are the details of the work programme and timetable for the Review Committees for the remainder of the municipal year, the arrangements for monitoring the recommendations of review committees, key decisions details, and the Policy and Performance Scrutiny Committee's work programme.

PTO

4. Implications

4.1 Environmental Implications

None specific at this stage

4.2 Legal Implications

Not applicable

4.3 Financial Implications

None specific at this stage

4.4 Equality Impact Assessment

None specific at this stage

Final Report Clearance

Signed by



Director of Corporate Resources

Date

Received by

Head of Democratic Services

Date

Report Author: Peter Moore
Tel: 020 7527 3252
E-mail: peter.moore@islington.gov.uk

FORWARD PLAN OF KEY DECISIONS



ISLINGTON

KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS FOR THE PERIOD TO THE EXECUTIVE MEETING ON 18 MARCH 2021 AND BEYOND

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**Linzi Roberts-Egan
Chief Executive
Islington Council
Town Hall
Upper Street
London N1 2UD**

Contact Officer: Mary Green
Democratic Services
E-Mail: democracy@islington.gov.uk
Telephone: 020 7527 3005
Website: <http://democracy.islington.gov.uk/>

Published on 1 February 2021

FORWARD PLAN OF KEY DECISIONS

KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS

FOR THE PERIOD TO THE EXECUTIVE MEETING ON 18 MARCH 2021 AND BEYOND

This document sets out key decisions to be taken by the Executive within the next 28 days, together with any key decisions by Committees of the Executive, individual Members of the Executive and officers. It also includes potential key decisions beyond that period, though this is not comprehensive and items will be confirmed in the publication of the key decisions document 28 days before a decision is taken.

It is likely that all or a part of each Executive meeting will be held in private and not open to the public. This may be because an appendix to an agenda item will be discussed which is likely to lead to the disclosure of exempt or confidential information. The items of business where this is likely to apply are indicated on the plan below.

If you wish to make representations about why those parts of the meeting should be open to the public, please contact Democratic Services at least ten clear days before the meeting.

The background documents (if any) specified for any agenda item below, will be available on the Democracy in Islington web pages, five clear days before the meeting, at this link - <http://democracy.islington.gov.uk/> - subject to any prohibition or restriction on their disclosure. Alternatively, please contact Democratic Services on telephone number 020 7527 3005/3184 or via e-mail to democracy@islington.gov.uk to request the documents.

If you wish to make representations to the Executive about an agenda item, please note that you will need to contact the Democratic Services Team on the above number at least 2 days before the meeting date to make your request.

Please note that the decision dates are indicative and occasionally subject to change. Please contact the Democratic Services Team if you wish to check the decision date for a particular item.

A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

2. a decision to be made by the Chief Executive, Corporate Directors or the Director of Public Health to award contracts where the value of the contract is up to £2million revenue expenditure or £5million capital expenditure.

FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	If all or part of the item is exempt or confidential this will be stated below and a reason given. If all the papers are publically accessible this column will say 'Open'.	Corporate Director/Head of Service Executive Member (including e-mail address)
1.	School Admission arrangements 2022/23	All	Executive	11 February 2021	None	Open	Carmel Littleton carmel.littleton@islington.gov.uk Councillor Michelline Safi Ngongo, Executive Member for Children, Young People and Families michelline.ngongo@islington.gov.uk
2.	Budget proposals 2021/22	All	Executive	11 February 2021	None	Open	David Hodgkinson David.hodgkinson@islington.gov.uk Councillor Satnam Gill OBE, Executive Member for Finance and Performance satnam.gill@islington.gov.uk
3.	Extension to highways maintenance contract (1 year extension)	All Wards	Corporate Director Environment and Regeneration	12 February 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Keith Townsend Keith.townsend@islington.gov.uk

FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
Page 62	4. Contract award for refurbishment works to 173 Highbury Quadrant to produce 3 units of highly energy efficient housing with a "fabric first approach" and for the construction of a new build 3 bedroom house	Highbury East	Corporate Director of Housing	9 March 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
	Contract award for CCTV	All Wards	Corporate Director Environment and Regeneration	11 March 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Keith Townsend Keith.townsend@islington.gov.uk
	6. Appropriation of land on Windsor Street for planning purposes	St Peter's	Executive	18 March 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk

A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

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FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
7.	Leisure Strategy	All	Executive	29 April 2021	None	Open	Keith Townsend Keith.townsend@islington.gov.uk Councillor Nurullah Turan, Executive Member for Health and Social Care nurullah.turan@islington.gov.uk
8.	Purchase of Andover Medical Centre site	Finsbury Park	Executive	29 April 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
9.	Triangle Estate - appropriation of land	Bunhill	Executive	29 April 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk

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A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

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FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
10.	Cally Community Plan	Caledonian	Executive	29 April 2021	None	Open	Stephen Biggs stephen.biggs@islington.gov.uk Councillor Richard Watts, Leader of the Council richard.watts@islington.gov.uk
11.	Contract award for the construction of 42 new build homes and improvements to Hathersage Court and Besant Court	Mildmay	Corporate Director of Housing	17 May 2021	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
12.	Waste reduction and recycling plan update	All Wards	Executive	1 July 2021	None	Open	Keith Townsend Keith.townsend@islington.gov.uk Councillor Rowena Champion, Executive Member for Environment and Transport rowena.champion@islington.gov.uk

A key decision is 1.an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

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FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
13.	Out of school child care	All Wards	Executive	1 July 2021	None	Open	Carmel Littleton carmel.littleton@islington.gov.uk Councillor Michelline Safi Ngongo, Executive Member for Children, Young People and Families michelline.ngongo@islington.gov.uk

Membership of the Executive

<u>Councillors:</u>	<u>Portfolio</u>
Richard Watts	Leader
Roswena Champion	Environment and Transport
Satnam Gill OBE	Finance and Performance
Sue Lukes	Community Safety
Una O'Halloran	Community Development
Michelline Safi-Ngongo	Children, Young People and Families
Asima Shaikh	Inclusive economy and jobs
Nurullah Turan	Health and Social Care
Diarmaid Ward	Housing and Development

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2. a decision to be made by the Chief Executive, Corporate Directors or the Director of Public Health to award contracts where the value of the contract is up to £2million revenue expenditure or £5million capital expenditure.

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OUTSTANDING SCRUTINY REVIEWS – UPDATED 5 January 2021

SCRUTINY REVIEWS 2019/20:						
SCRUTINY REVIEW	COMMITTEE	DATE SUBMITTED DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3 months after submission to Exec)	RESPONSE TO RECOMMENDATIONS SUBMITTED (?)	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE	LEAD OFFICER
Major Works	Housing Scrutiny Committee	JB 3 Nov Exec 26 Nov 2020	Feb 2021	JB 19 Jan 2021 Exec 11 Feb 2021	September 2021?	Christine Short
Private Rented Sector (Mini review)	Housing Scrutiny Committee	JB 3 Nov Exec 26 Nov 2020	Feb 2021			Jan Hart / Ina Van Der Palen
Age Paid Carers	Health and Care Scrutiny Committee	TBC – Committee considering further evidence				Nikki Ralph / Jon Tomlinson
Behavioural Change	Environment and Regeneration	JB 19 Jan 2021 Exec 11 Feb 2021	May 2021			Emma Kidd / Lynn Stratton
Equality in Educational Outcomes	Children’s Services	JB 21 July 2020 Exec 10 Sept 2020	Sept 2020	JB 15 Sept 2020 Exec 15 Oct 2020	September 2021	Mark Taylor / Anthony Doudle
None.	Policy and Performance	N/A	N/A	N/A	N/A	N/A

SCRUTINY REVIEWS 2020/21						
SCRUTINY REVIEW	COMMITTEE	DATE SUBMITTED DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3 months after submission to Exec)	RESPONSE TO RECOMMENDATIONS SUBMITTED (?)	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE	LEAD OFFICER
Preparing for the end of PF12 in 2022	Housing Scrutiny Committee	Date TBC - Spring 2021	TBC	TBC	TBC	TBC
Communal Heating mini-review	Housing Scrutiny Committee	Date TBC - Spring 2021	TBC	TBC	TBC	TBC
Health Inequalities – TO START APRIL 2021	Health and Care Scrutiny Committee	TBC	TBC	TBC	TBC	TBC
Overview of the Council's 2030 Net Zero Carbon Programme	Environment and Regeneration	Date TBC - Spring 2021	TBC	TBC	TBC	TBC
Covid-19 Recovery	Children's Services	Date TBC - Spring 2021	TBC	TBC	TBC	TBC
	Policy and Performance	Date TBC - Spring 2021	TBC	TBC	TBC	TBC

POLICY AND PERFORMANCE SCRUTINY COMMITTEE WORK PROGRAMME 2020/21**MEETING ON 2 JULY 2020 (STATUTORY DESPATCH DATE – 24 JUNE)**

1. COVID 19 – Update*
2. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
3. Revenue Outturn 2019/20
4. Executive Member Community Development Presentation – Written report – Written questions from Members
5. Leader – Presentation of Executive Priorities – 2020/21 – Written report – Written questions from Members
6. Use of Agency staff/Interims
7. Call ins (if any)

*COVID 19 Reports to include updates on unemployment, sickness, financial and UC implications when appropriate

IF ANY ITEMS NOT ABLE TO BE DEALT WITH ON 2 JULY CAN BE DEFERRED TO 30 JULY

MEETING ON 30 JULY 2020 (STATUTORY DESPATCH DATE – 22 JULY)

1. COVID 19 – Update
2. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
3. Financial Monitoring/Budget position
4. Scrutiny Topics – Approval Review Committees topic
5. Call-ins (if any)

MEETING ON 17 SEPTEMBER 2020 (STATUTORY DESPATCH DATE – 9 SEPTEMBER)

1. COVID 19 – Update - Staffing
2. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
3. Budget Monitoring Report
4. Universal Credit/UC Board feedback
5. 2019/20 Corporate Performance Report
6. Thames Water update
7. Well run Council performance statistics
8. Call-ins (if any)

MEETING ON 22 OCTOBER 2020 (STATUTORY DESPATCH DATE – 14 OCTOBER)

1. COVID 19 – Update
2. Membership/Terms of Reference etc.
3. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
4. Budget Monitoring Report
5. Annual Crime and Disorder report
6. Call-ins (if any)
7. Work Programme 2020/21

MEETING ON 3 DECEMBER 2020 (STATUTORY DESPATCH DATE – 25 NOVEMBER)

1. COVID 19 – Update/Employment/Local Economy
2. Use of Agency staff/interims/consultants
3. Council sickness
4. Financial Monitoring
5. Monitoring Report/Work Programme/Forward Plan/Scrutiny updates
6. Call-ins (if any)

MEETING ON 28 JANUARY 2021 (STATUTORY DESPATCH DATE – 20 JANUARY)

1. COVID 19 – Update
2. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
3. Budget Monitoring Report Month 8
4. Budget Setting 2021/22
5. Performance update – Quarters 2 Well run Council/Crime Statistics
6. Call-ins (if any)

MEETING ON 1 MARCH 2021 (STATUTORY DESPATCH – 18 FEBRUARY)

1. COVID 19 – Update
2. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
3. Budget Monitoring Report
4. Presentation by Executive Member – Finance and Performance
5. Performance management presentation – Julie Foy
6. Call-ins (if any)

MEETING ON 25 MARCH 2021 (STATUTORY DESPATCH DATE – 17 MARCH)

1. COVID 19 – Update
2. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme)
3. Budget Monitoring Report
4. Scrutiny Review – witness evidence (if appropriate)
5. Council sickness

6. Council Performance Report Quarter 3 – Well-run Council
7. Use of Agency staff/consultants/interims ??
8. Call-ins (if any)
9. Ico Update

MEETING ON 20 APRIL 2021 (STATUTORY DESPATCH DATE – 12 APRIL)

1. COVID 19 – Update
2. Monitoring item (Council Forward Plan / Scrutiny updates/Work Programme
3. Budget Monitoring Report
4. Presentation of EM Community Safety/Crime statistics
5. Presentation EM Community Development
6. Use of Agency staff/interims/consultants ??
7. Scrutiny Draft recommendations(if appropriate)
8. Call-ins (if any)

TO BE CONFIRMED

GENDER PAY GAP

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